

# Investor and analyst conference call FY 2021 >



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Chief Financial Officer  
Head of Finance, M&A and Investor Relations

23 March 2022



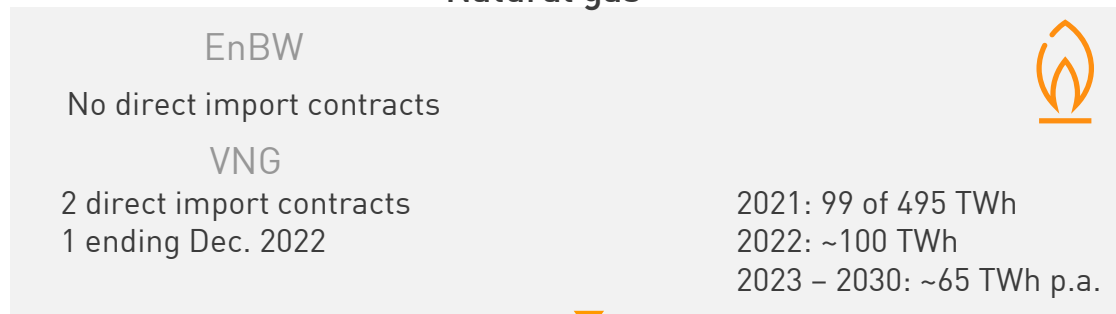
# Resilient business model in times of market volatility and geopolitical change

## Strategy EnBW 2025 – shaping the infrastructure world of tomorrow



### Our exposure to Russia

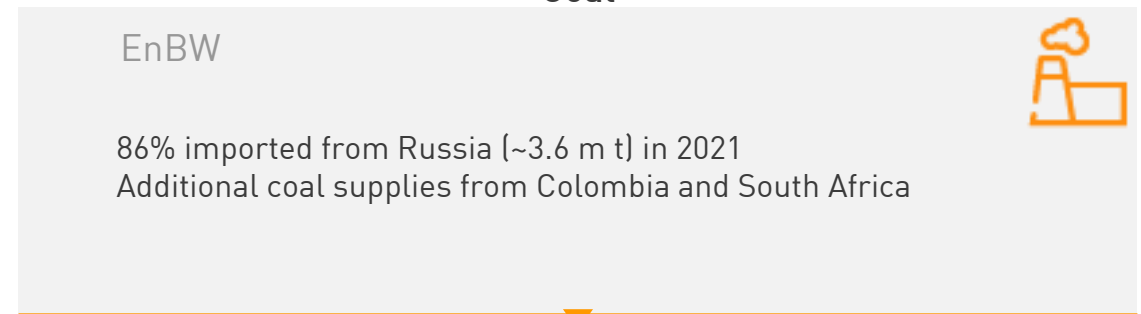
#### Natural gas



#### Diversification

Option to use LNG, VNG's extensive gas storage inventory, source internationally

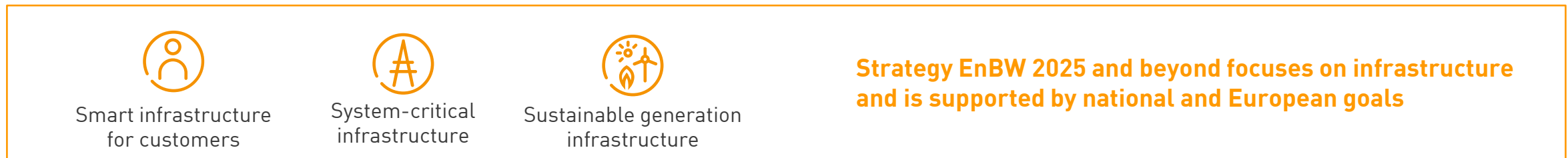
#### Coal



#### Diversification

Screening of potential new coal suppliers already started at year-end 2021 e.g. the US, Australia and Indonesia

### Integrated set up along entire value chain - resilient business model



# EnBW manages risk proactively and successfully



## Planning cash flow and hedging generation margins forward

Generation hedge (Own generation 2021: 42 TWh)

- › Margins locked in by selling generation forward into the market
- › Significant margin calls comfortably served at all times
- › 2022 entirely hedged: No material impact on earnings expected

### Hedge levels<sup>1</sup>

2022: 100%  
2023: 60 – 90%  
2024: 30 – 50%

## Diversified debt instruments

Bilateral bank lines,  
syndicated credit facility,  
commercial papers programme,  
bonds, bank loans,  
promissory notes, etc.

## Forward-looking liquidity management

- › Liquidity risk covered in advance with operational liquidity sources
- › Limitation of counterparty risks
- › Careful evaluation of different scenarios including stress tests
- › Forecast of potential short- and long-term margin movements

## Proactive further strengthening of the liquidity position

Active management  
of hedging position

Adding bilateral  
bank lines

Drawing EnBW's  
syndicated loan

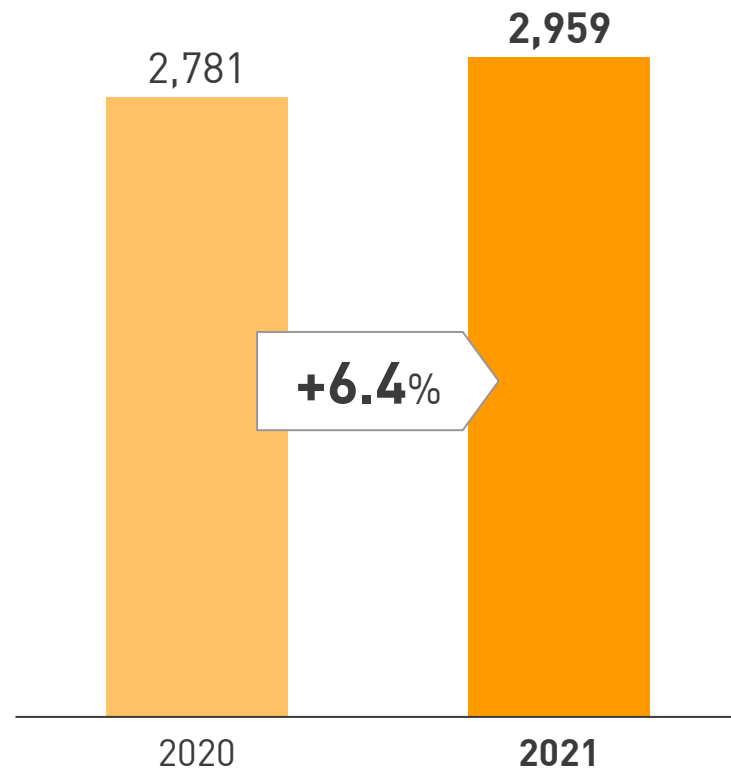
Use of commercial  
paper

<sup>1</sup> As of 31 December 2021

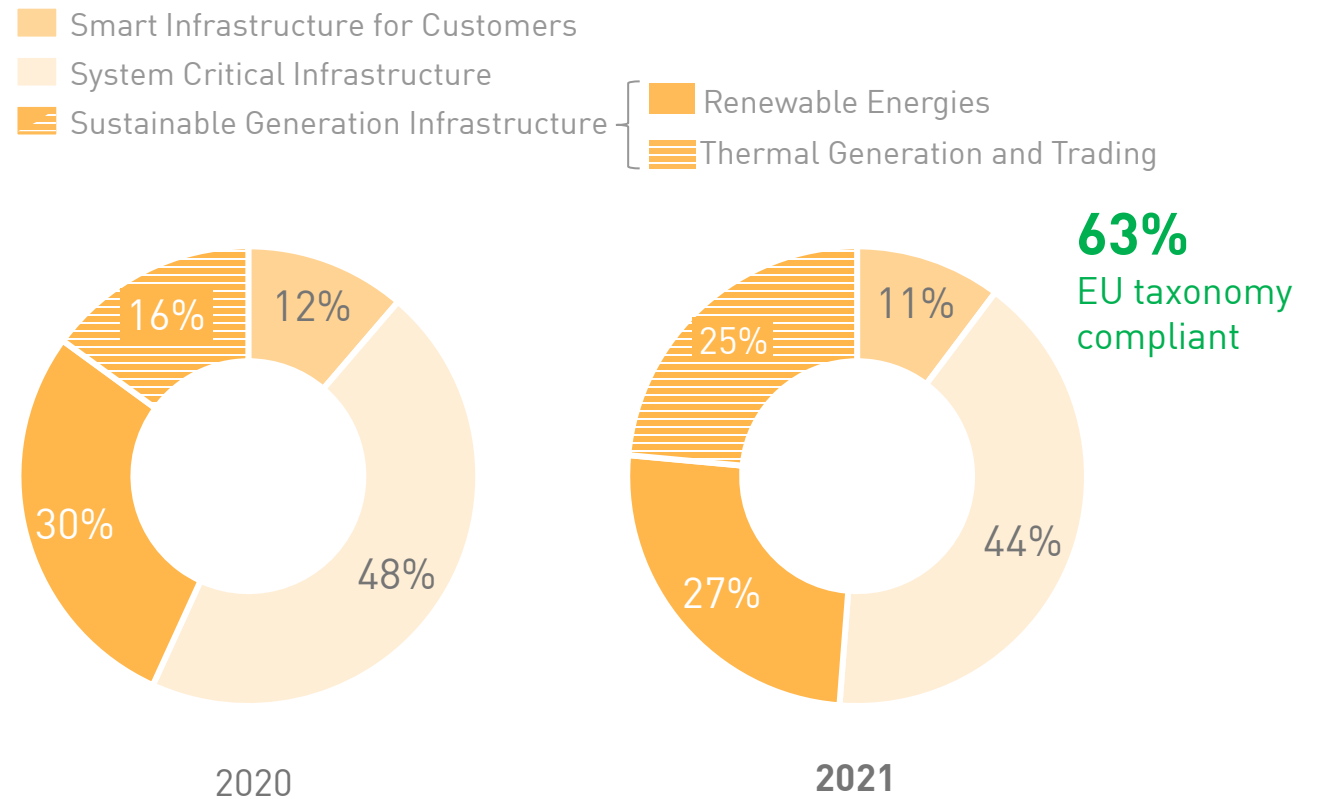
# Positive earnings development at upper end of forecast range



Adjusted EBITDA  
in € m



Share of adjusted EBITDA by segments<sup>1</sup>



<sup>1</sup> Divergence from 100% due to others/consolidation

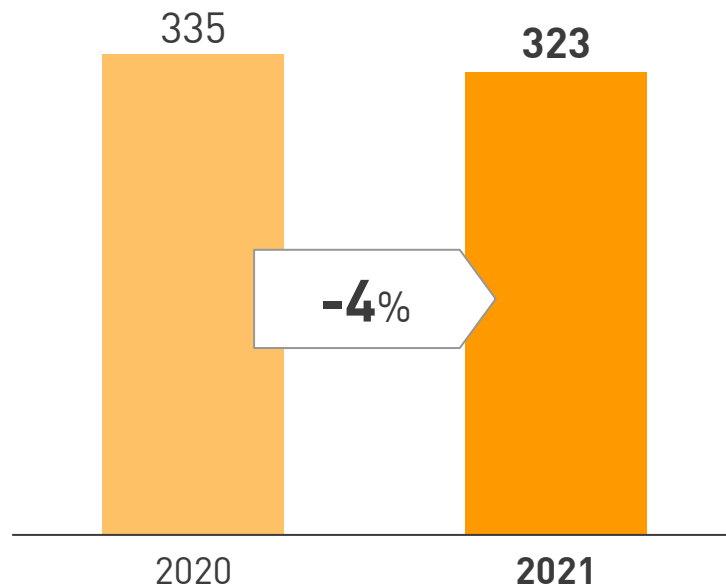


## Smart Infrastructure for Customers

**Positive development in underlying business overcompensated by rising procurement costs for basic service**



Adjusted EBITDA  
in € m



### Electricity and gas sales

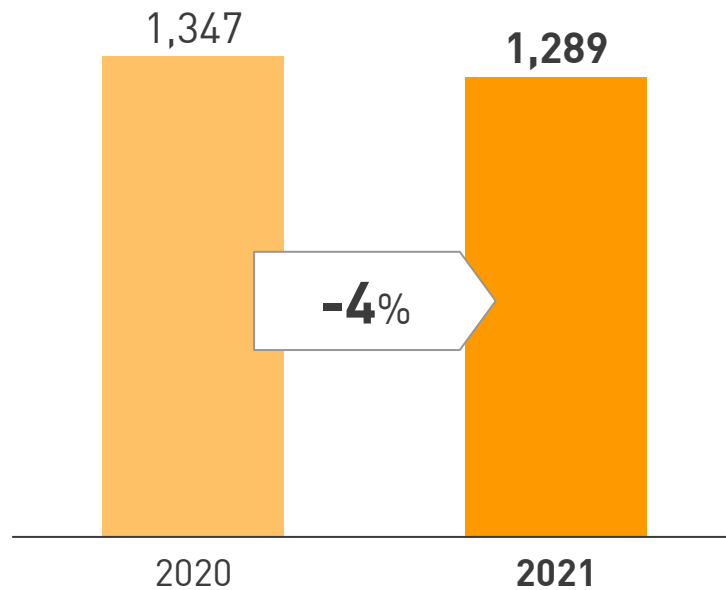
- ▲ Improved earnings in commodity business
- ▼ Unpredictable increase in number of customers in basic service led to substantial additional procurement cost
- ▼ Bad debt allowances



## System Critical Infrastructure Higher expenses to maintain security of supply



Adjusted EBITDA  
in € m



### Transmission and distribution grids

- ▲ Higher grid revenues
- ▼ Higher expenses for plants in grid reserve and procurement of balancing energy to maintain security of supply
- ▼ Higher personnel expenses due to necessary grid expansion

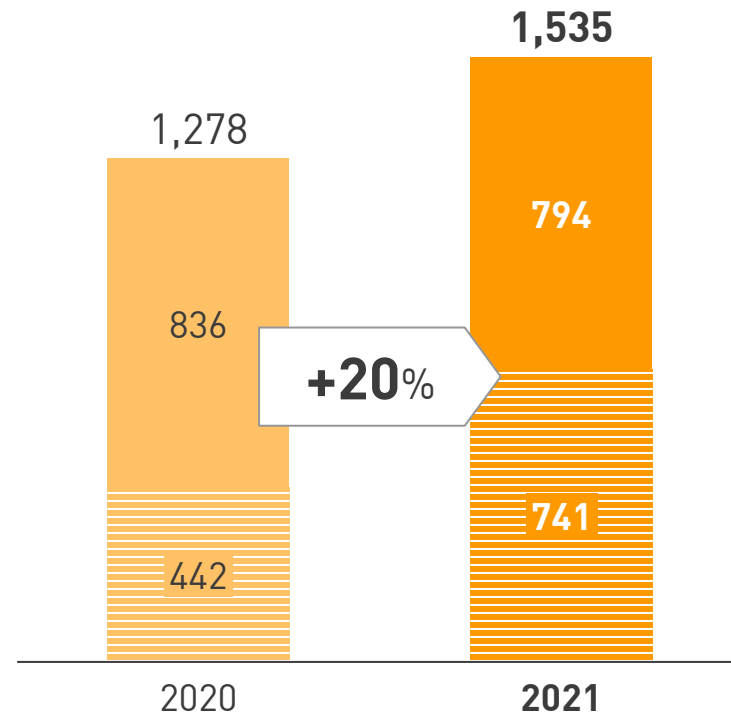


## Sustainable Generation Infrastructure

### Forecast range exceeded due to high market volatility



Adjusted EBITDA  
in € m



#### Renewable Energies

- ▼ Lower wind yields compared to previous year and long-term average

#### Thermal Generation and Trading

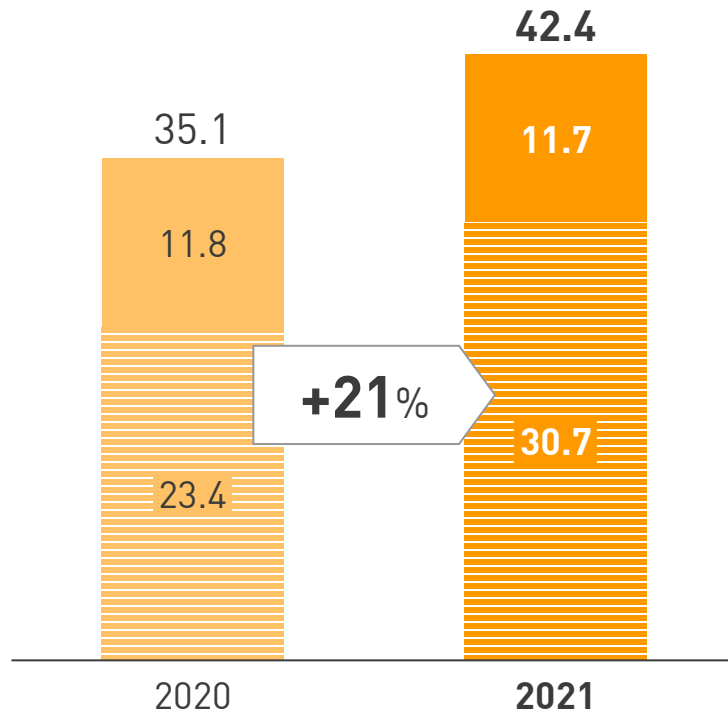
- ▲ Increased volatility on wholesale markets led to significant contribution from trading activities in electricity and gas

# Thermal Generation high due to market-driven developments



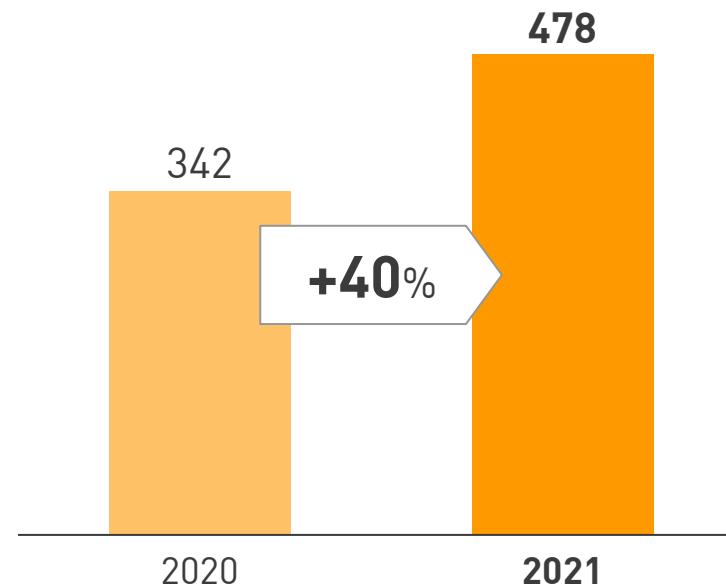
Electricity generation volume  
in TWh

Renewable Energies Thermal Generation

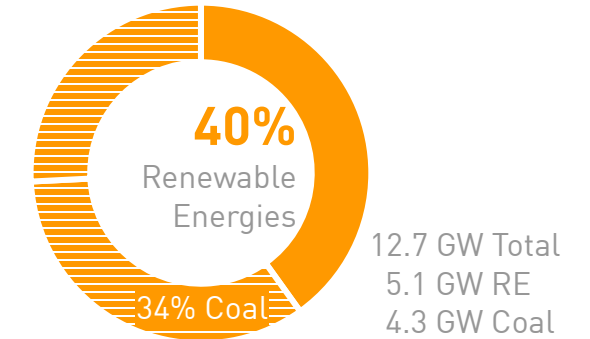


CO<sub>2</sub> intensity  
in g/kWh

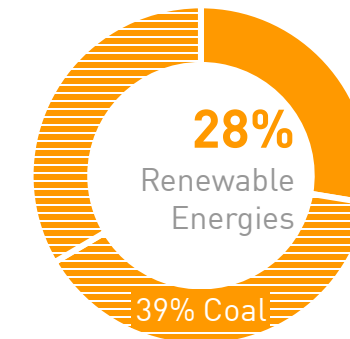
Target range 2025: 387 - 470g/kWh



Electricity generation capacity<sup>1</sup>  
in %



Electricity generation volume<sup>2</sup>  
in %



**Gradual coal phase-out and climate neutrality by 2035**

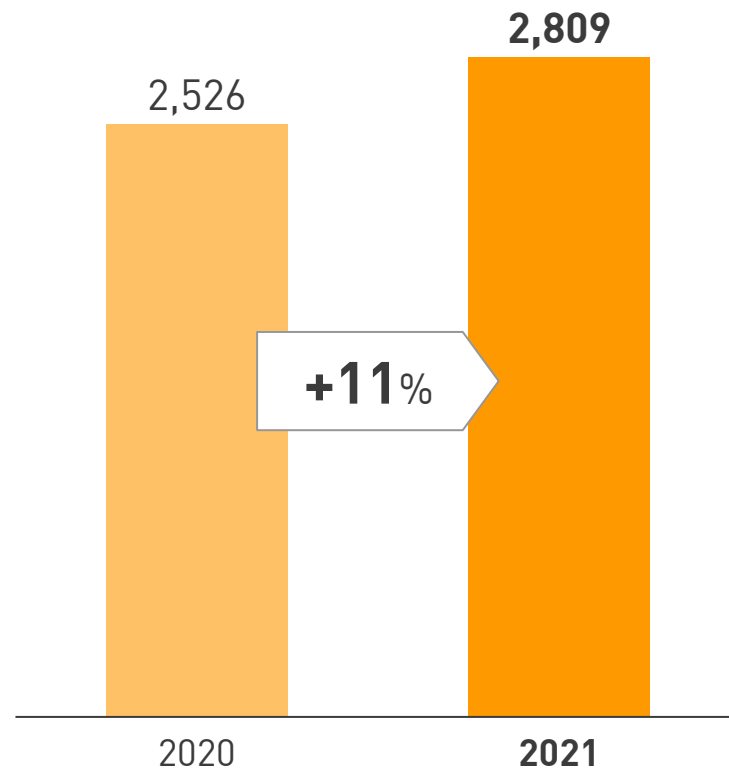
<sup>1</sup> As of 31. December 2021  
<sup>2</sup> 2021



## Investments focused on energy transition



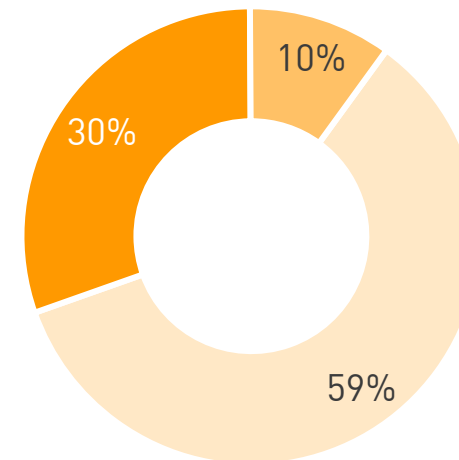
Total investments  
in € m



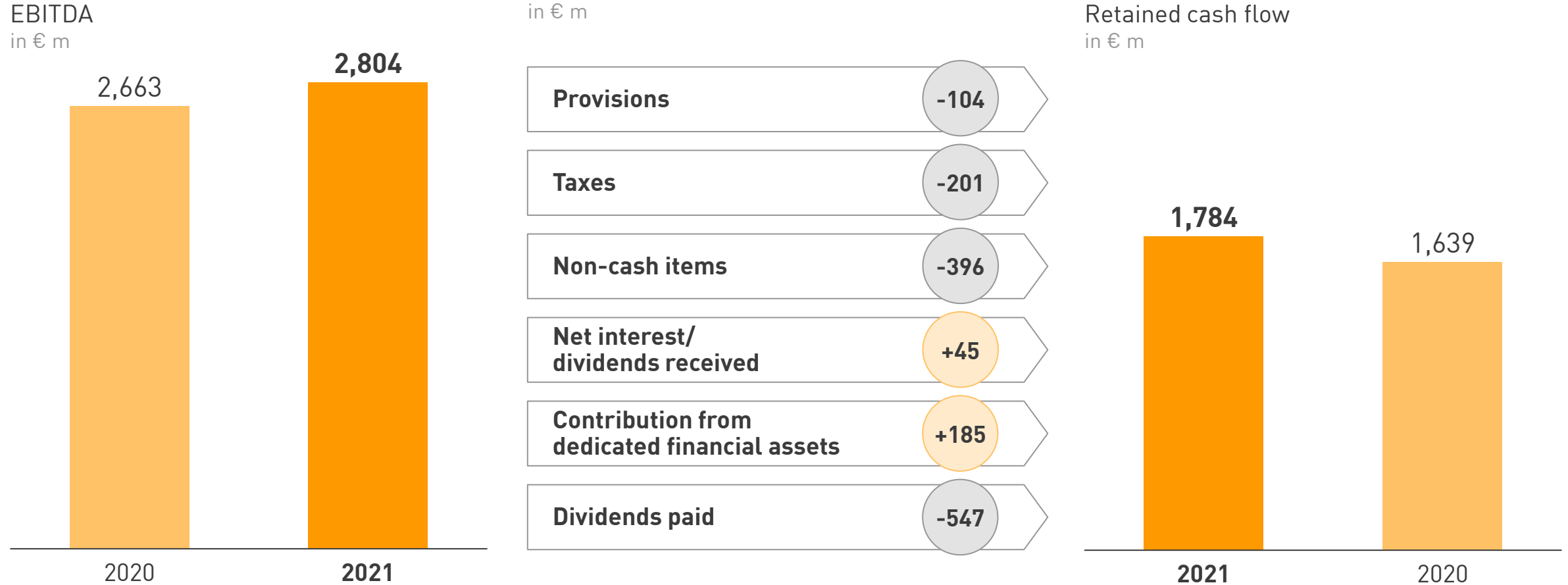
Net cash investment by segments

**72% growth**

- Smart Infrastructure for Customers
- System Critical Infrastructure
- Sustainable Generation Infrastructure

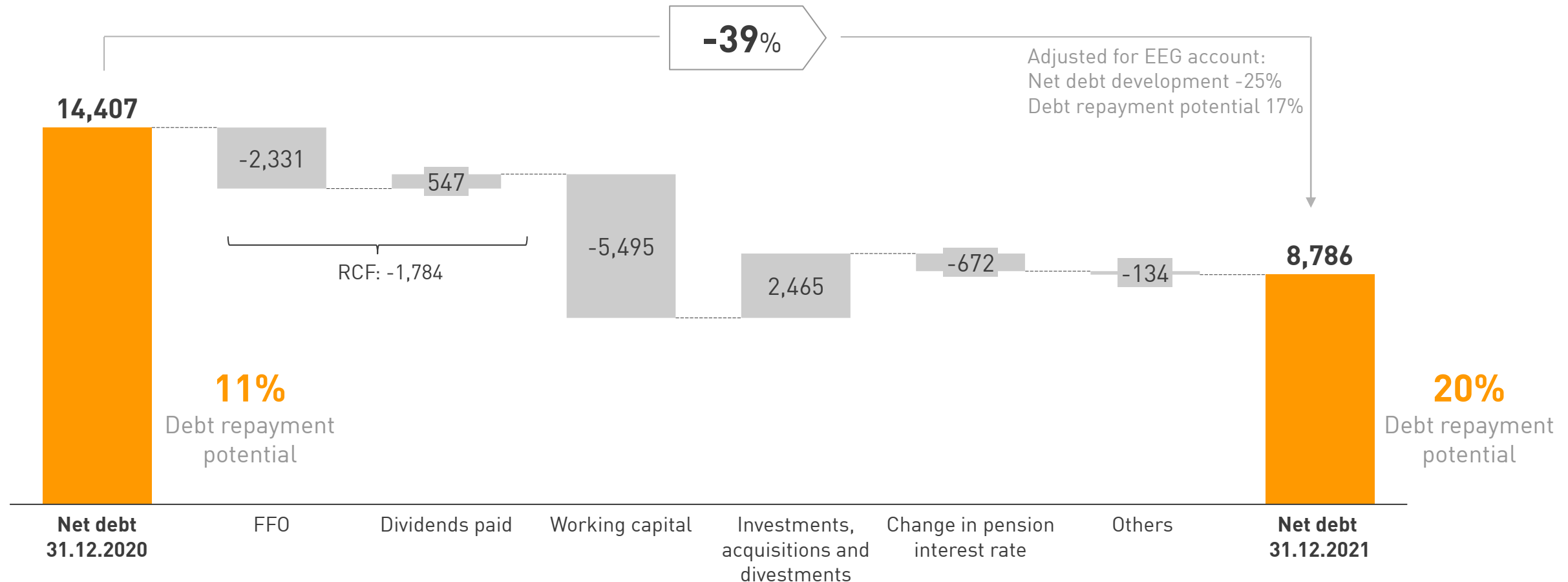


## Higher RCF mainly due to increase in EBITDA



## Reduction of net debt driven by significantly reduced working capital, higher RCF and increased pension discount rate

in € m

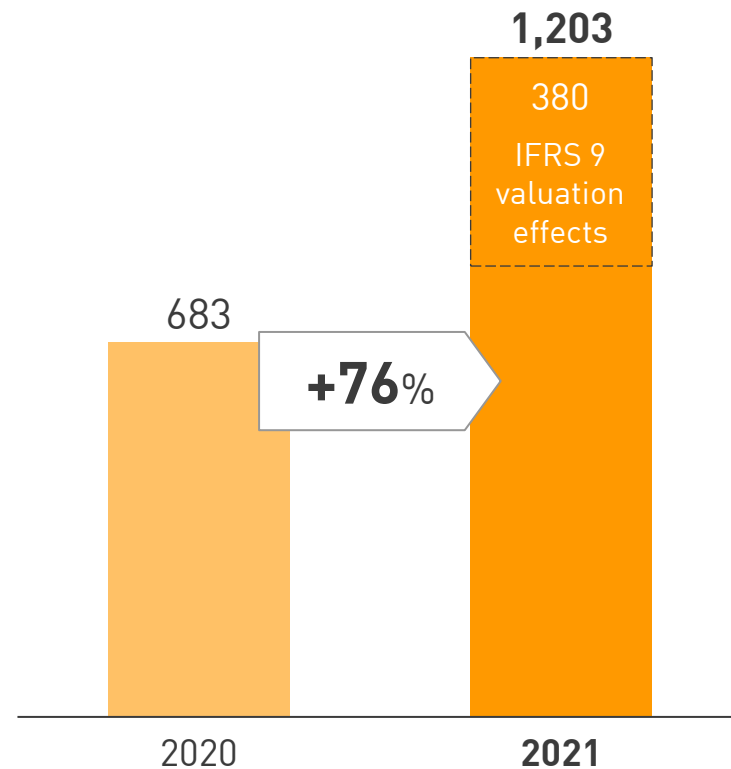


# Adjusted Group net profit driven by improvement in financial result

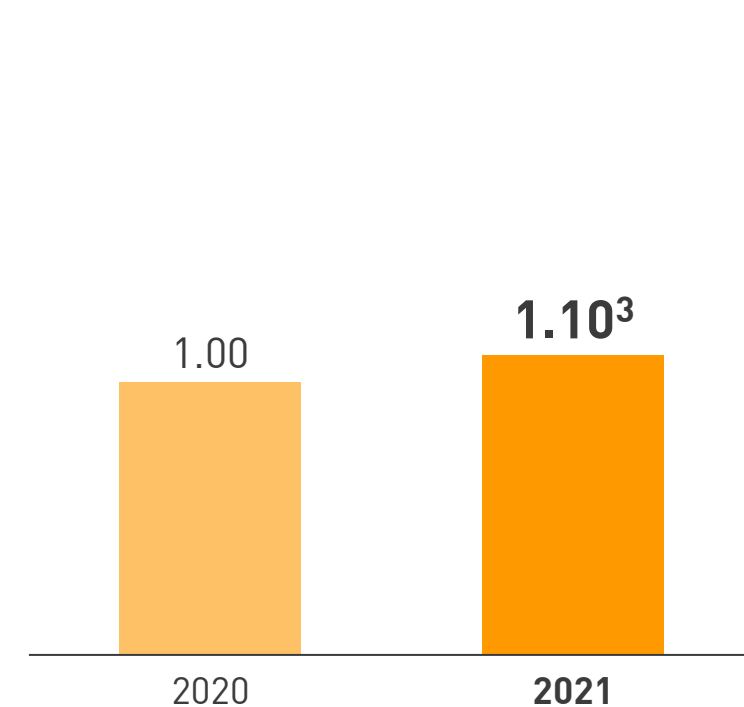
## Dividend proposal of € 1.10



Adjusted Group net profit<sup>1</sup>  
in € m



Dividend per share  
in €



**€298 m**  
Distribution

**36%**  
Payout ratio 2021<sup>2</sup>

Dividend policy:  
Payout ratio of 40%-60%

<sup>1</sup> Adjusted Group net profit attributable to the shareholders of EnBW AG

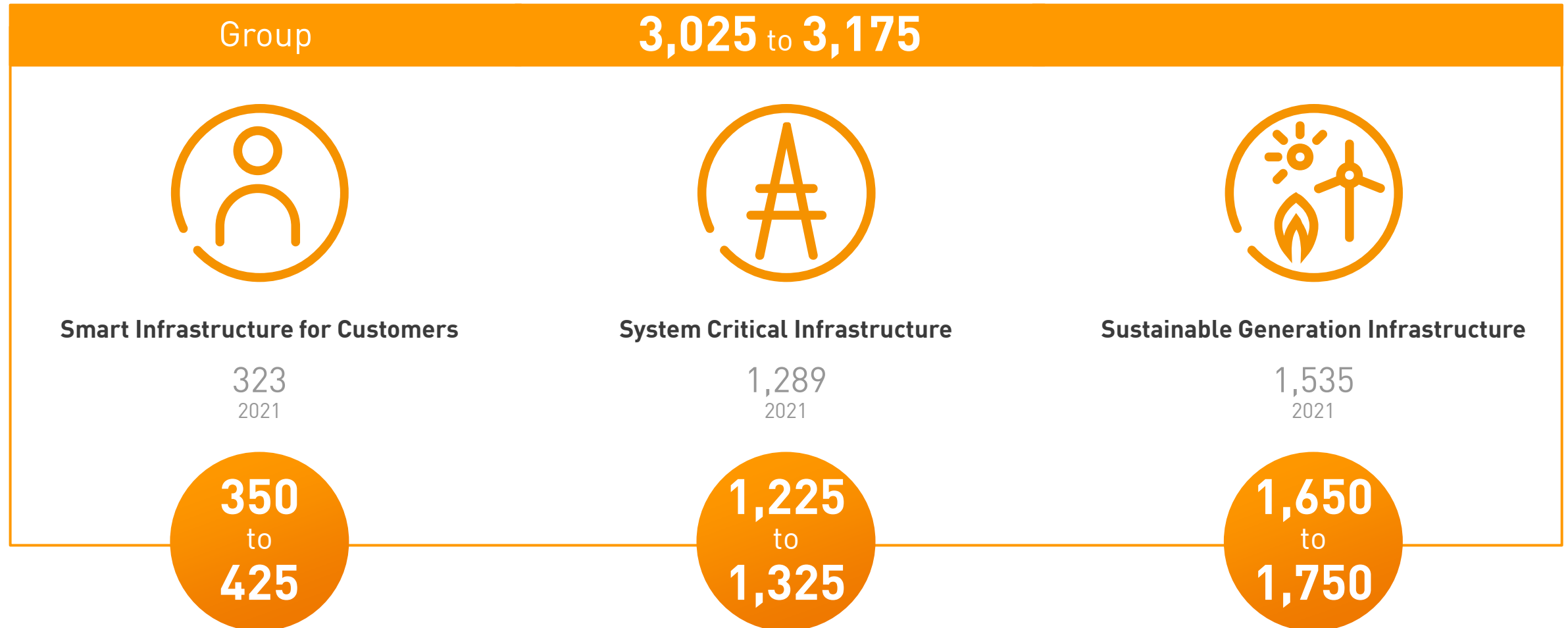
<sup>2</sup> Payout ratio related to adjusted group net profit additionally adjusted for IFRS 9 effects in financial result

<sup>3</sup> Dividend proposal per share subject to the approval of the AGM 5.5.2022

# Outlook 2022 – adjusted EBITDA



in € m



# Questions & Answers

— EnBW



## Appendix



- Additional information ..... [Page 16](#)
- Service information ..... [Page 29](#)

# EU taxonomy



## EU taxonomy compliant activities



### Smart Infrastructure for Customers



### System Critical Infrastructure



### Sustainable Generation Infrastructure

- > Electricity distribution networks
- > Electricity transmission networks

- > Wind onshore
- > Wind offshore
- > Solar
- > Running water

- > Water networks
- > Water supply

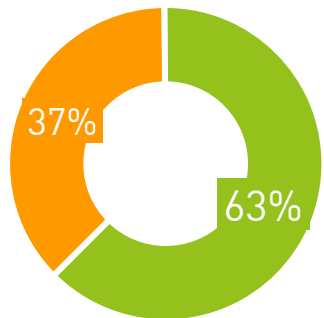
- > Biomass
- > Pumped storage

2020

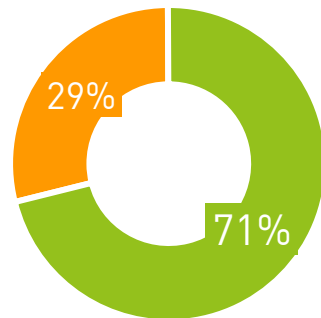
2021

- E-mobility

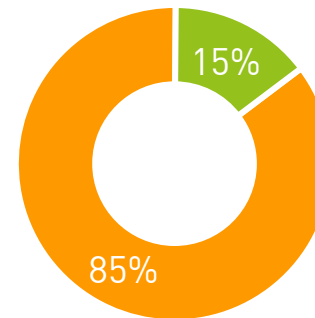
### Adjusted EBITDA



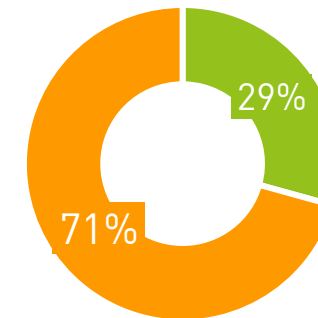
### Expanded Capex<sup>1</sup> incl. IFRS 11 | IAS 28



### Revenue



### Opex



■ EU taxonomy compliant

<sup>1</sup> In accordance with the Taxonomy Regulation, expanded by acquisitions and capital increases from companies accounted for using the equity method

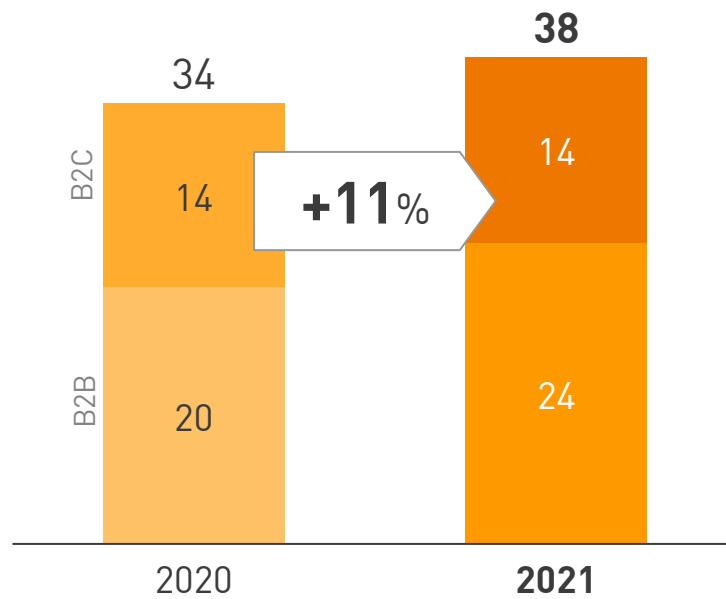


# Smart Infrastructure for Customers

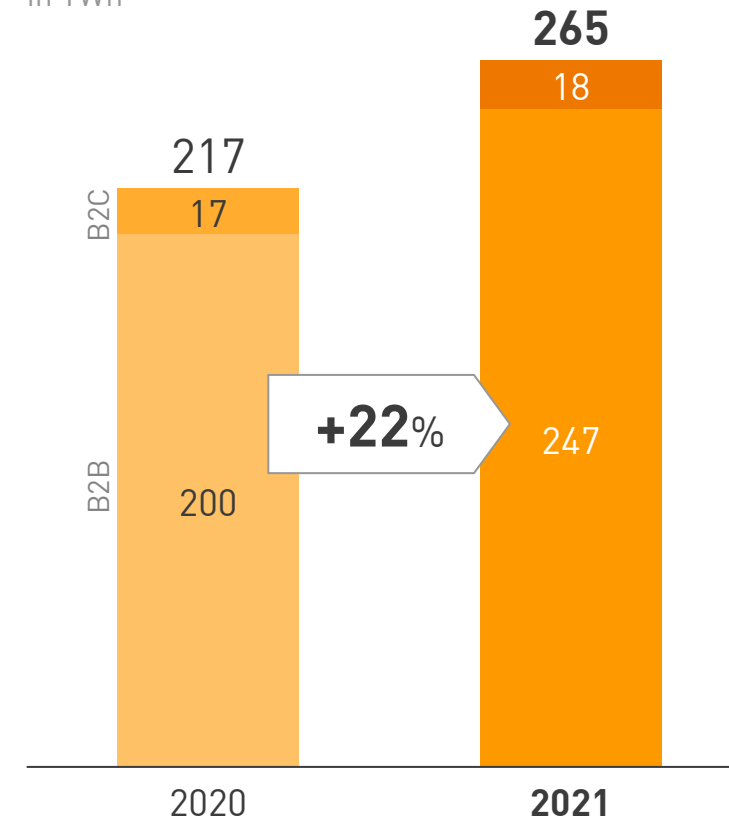
## Sales volume



Sales volume electricity  
in TWh



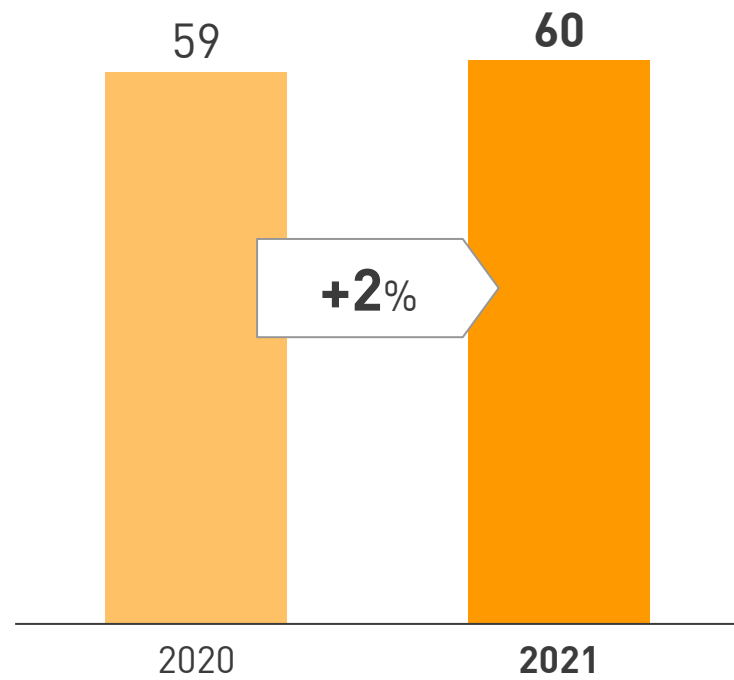
Sales volume gas  
in TWh



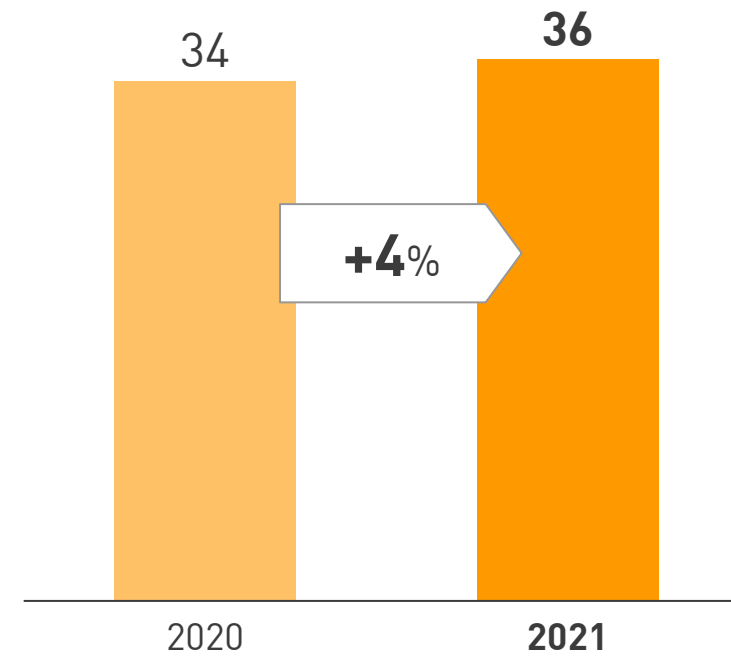
# System Critical Infrastructure Transmission volume



Transmission volume electricity  
in TWh



Transmission volume gas  
in TWh



## Non-operating result



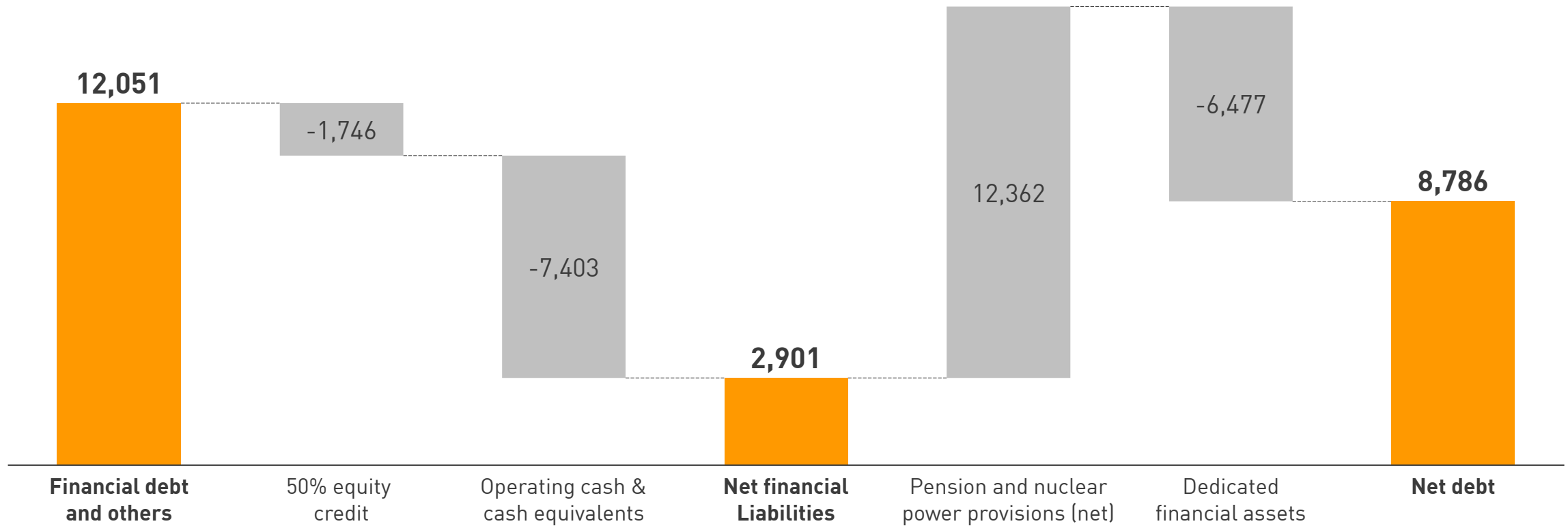
in € m

	2021	2020	Change in %
Income/expenses relating to nuclear power	70.5	43.7	61.3
Income from the reversal of other provisions	8.6	38.3	-77.5
Result from disposals	-6.6	2.4	-
Reversals of/additions to the provisions for onerous contracts relating to electricity procurement agreements	-343.1	-56.8	-
Income from reversals of impairment losses	69.5	16.9	-
Restructuring	-42.3	-53.9	-21.5
Other non-operating result	87.6	-108.5	-
<b>Non-operating EBITDA</b>	<b>-155.8</b>	<b>-117.9</b>	<b>32.1</b>
Impairment losses	-1,088.3	-1709	-
<b>Non-operating EBIT</b>	<b>-1,244.1</b>	<b>-288.8</b>	<b>-</b>

# Calculation of net debt<sup>1</sup>



in € m

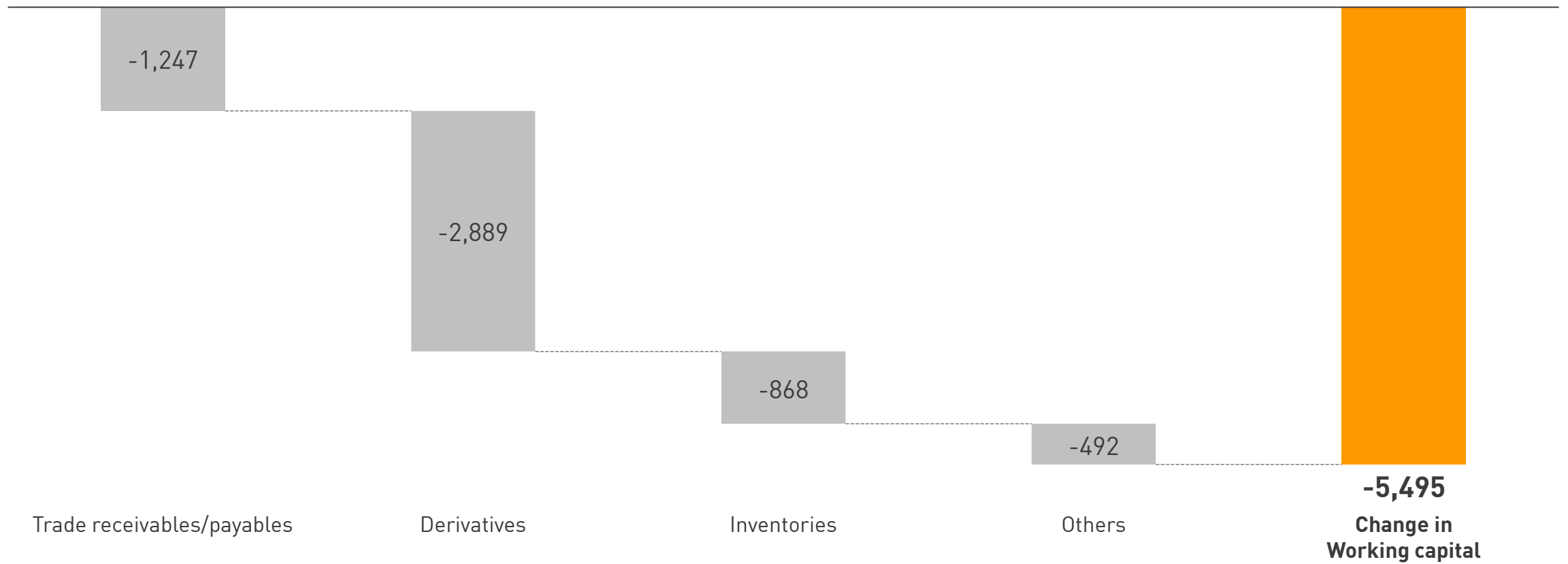


<sup>1</sup> As of 31 December 2021

# Working capital effects<sup>1</sup>



in € m

<sup>1</sup> 1.1. – 31.12.2021

# Income statement



in € m

	2021	2020	Change in %
<b>Revenue</b>	<b>32,147.9</b>	<b>19,694.3</b>	<b>63.2</b>
Changes in inventories/other own work capitalized	276.9	245.1	13.0
Cost of materials	-25,951.0	-14,280.9	81.7
Personnel expenses	-2,457.5	-2,178.7	12.8
Other operating income/expenses	-1,212.8	-816.5	48.5
<b>EBITDA</b>	<b>2,803.5</b>	<b>2,663.3</b>	<b>5.3</b>
Amortization and depreciation	-2,644.7	-1,560.6	69.5
<b>EBIT</b>	<b>158.8</b>	<b>1,102.7</b>	<b>-85.6</b>
Investment and financial result	-354.5	100.1	-
<b>EBT</b>	<b>513.3</b>	<b>1,002.6</b>	<b>-48.8</b>
Income tax	-72.1	-195.0	-63.0
<b>Group net profit</b>	<b>441.2</b>	<b>807.6</b>	<b>-45.4</b>
of which profit shares attributable to non-controlling interests	(78.0)	(211.5)	(-63.1)
of which profit shares attributable to the shareholders of EnBW AG	(363.2)	(596.1)	(-39.1)

# Retained cash flow



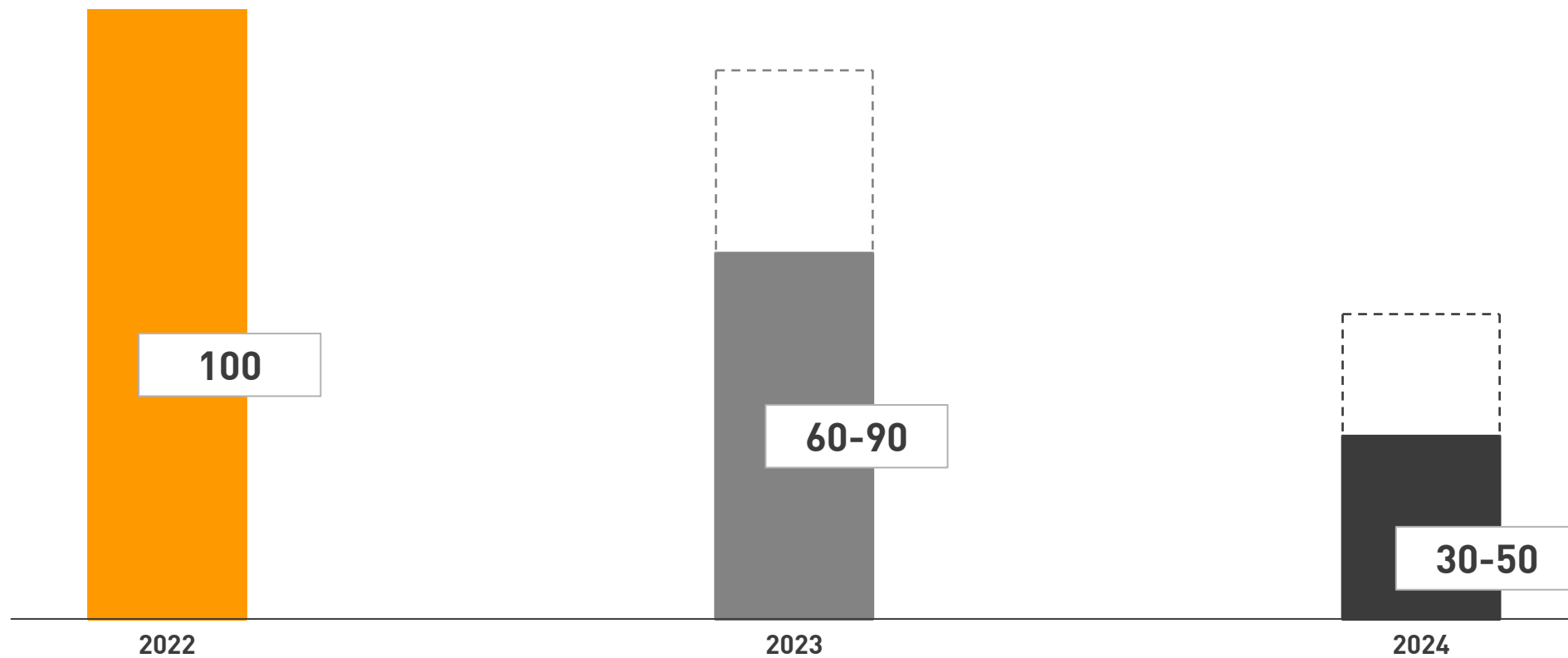
in € m

	2021	2020	Change in %
<b>EBITDA</b>	<b>2,803.5</b>	<b>2,663.3</b>	<b>5.3</b>
Changes in provisions	-103.9	-553.3	-81.2
Non-cash-relevant income/expenses	-396.3	-26.1	-
Income tax paid	-200.6	-207.8	-3.5
Interest and dividends received	358.0	264.5	35.3
Interest paid for financing activities	-314.5	-236.1	33.2
Dedicated financial assets contribution	184.8	123.1	50.1
<b>Funds from Operations (FFO)</b>	<b>2,331.0</b>	<b>2,027.6</b>	<b>15.0</b>
Dividends paid	-547.2	-389.1	40.6
<b>Retained Cashflow</b>	<b>1,783.8</b>	<b>1,638.5</b>	<b>8.9</b>

# Electricity generation hedge levels<sup>1</sup>



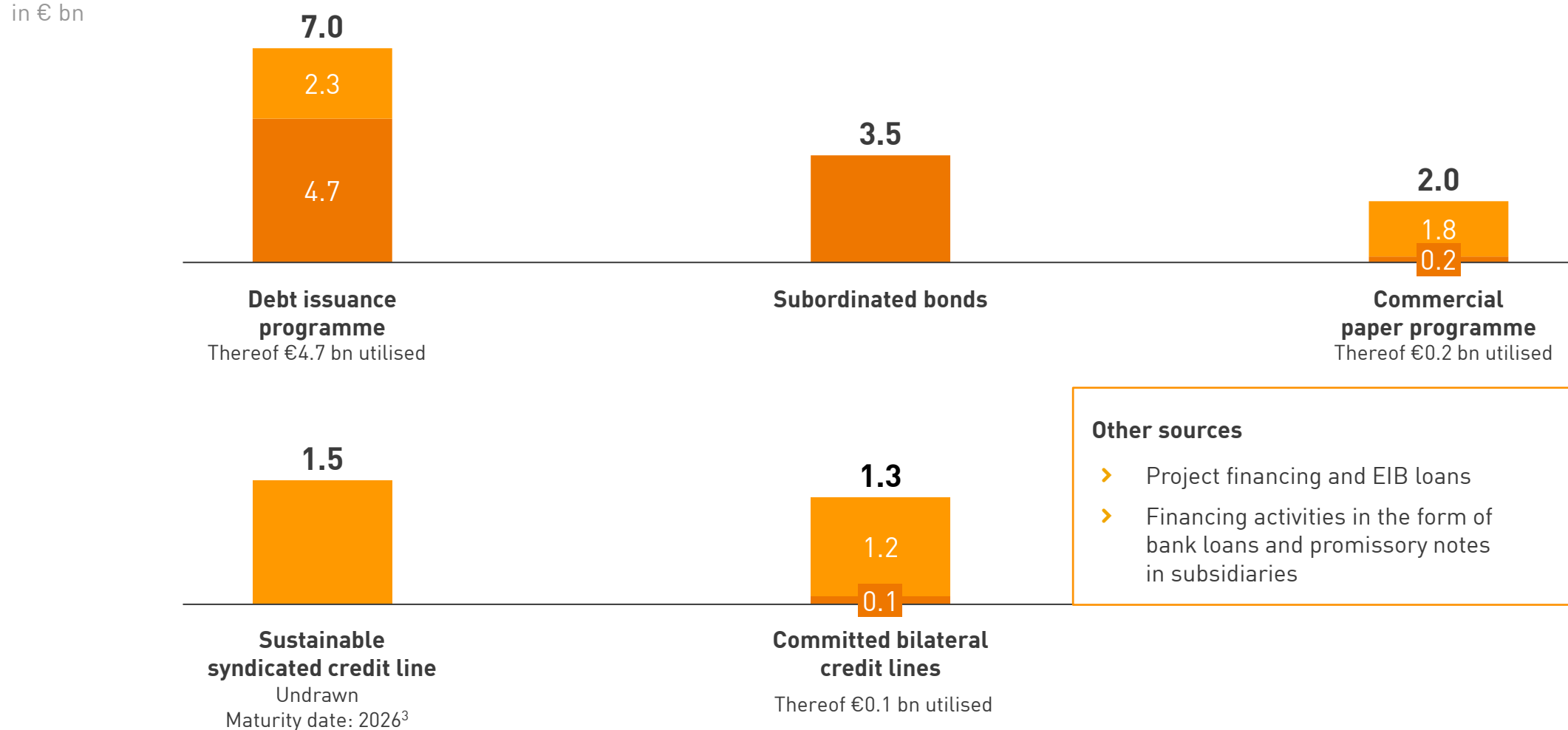
in %



<sup>1</sup> As of 31 December 2021



## EnBW has flexible access to various financing sources <sup>1,2</sup>



<sup>1</sup> As of 31 December 2021

<sup>2</sup> Rounded figures

<sup>3</sup> Following exercise of the first annual renewal option after the first year. There is a second renewal option after the second year with the potential maximum term until end of June 2027.

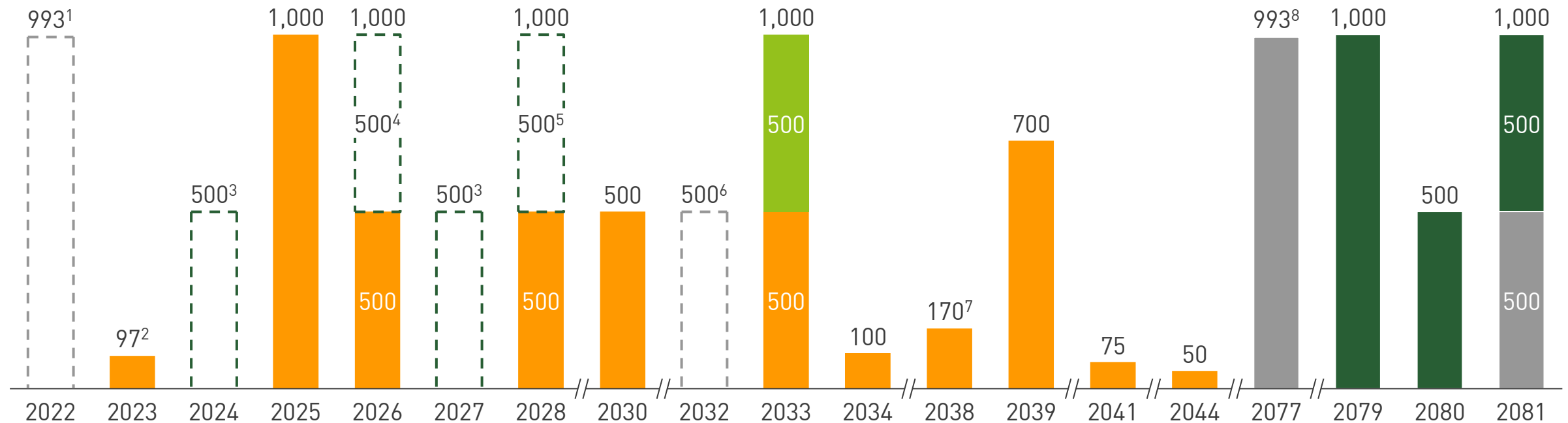
# Maturities of EnBW's bonds



in €m

as of 31 December 2021

■ Green subordinated bonds    ■ Green senior bond       First call dates of subordinated bonds  
■ Subordinated bonds       First call dates of green subordinated bonds    ■ Senior bonds



<sup>1</sup> First call date: subordinated maturing in 2077; includes USD 300 m (swap in €), coupon before swap 5.125%

<sup>2</sup> CHF 100 m, converted as of the reporting date of 31.12.2021

<sup>3</sup> First call date: green subordinated maturing in 2079

<sup>4</sup> First call date: green subordinated maturing in 2080

<sup>5</sup> First call date: green subordinated maturing in 2081

<sup>6</sup> First call date: subordinated maturing in 2081

<sup>7</sup> JPY 20 bn (swap in €), coupon before swap 5.460%

<sup>8</sup> Includes USD 300 m, converted as of 5.10.2016

## Fixed income: Credit ratings



### MOODY'S INVESTORS SERVICE

**Baa1 / stable**  
18 May 2021

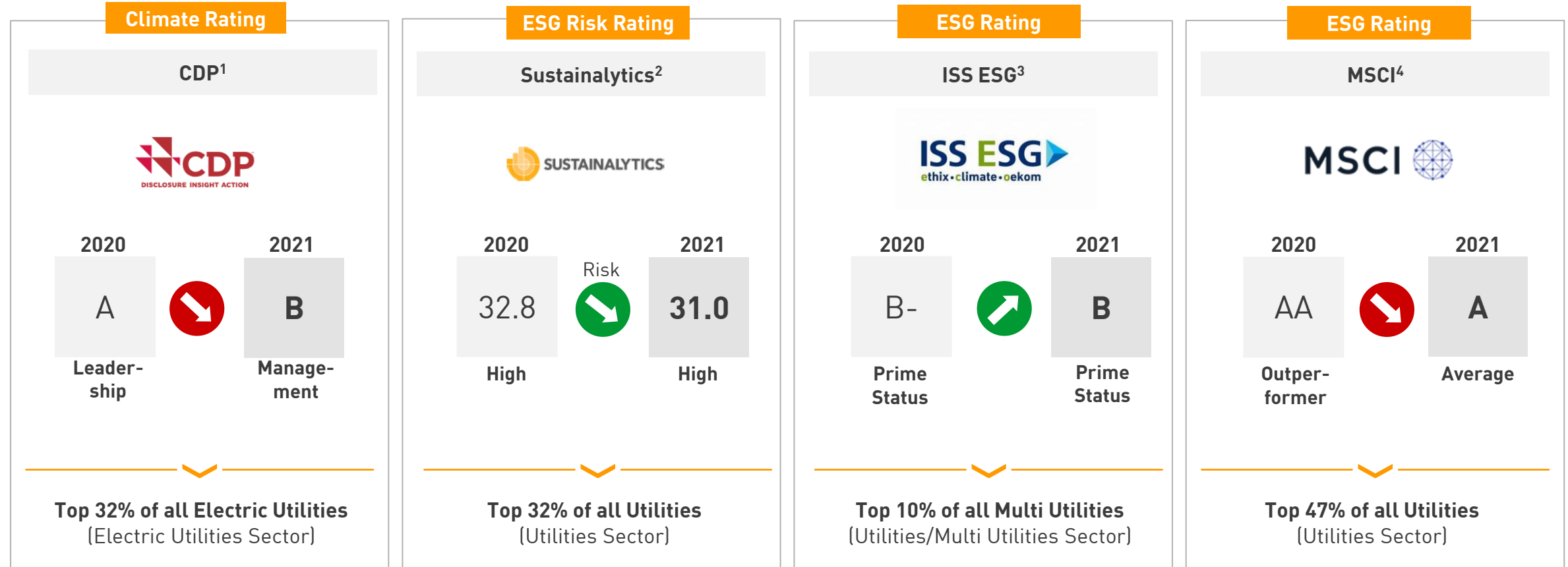
- › Leadership position as vertically integrated utility within Baden-Württemberg
- › Significant proportion of EBITDA, around 50%, from low-risk regulated distribution and transmission activities
- › Growing share of renewables under contracts as EnBW continues to invest in line with its strategy
- › Historically balanced financial policy and demonstrated commitment to robust credit quality
- › Difficult operating environment in Germany for conventional generation and challenging retail markets
- › Execution risks relating to a large investment programme, including offshore wind development
- › Supportive stance of shareholders

### S&P Global Ratings

**A- / stable**  
2 June 2021

- › Well positioned amid the European energy transition, with a business mix that is proving resilient to economic downturns
- › EnBW to enter an intensive investment circle focusing mostly on low-risk grid projects and increasing renewable capacity
- › Capex intensification will increase leverage, but consistent with current rating
- › Regulated business and low-risk renewable portfolio will translate into stable and sustainable cash flow streams
- › Prudent risk-sharing strategy; increasing share of minority shareholdings factored in in S&P's rating triggers
- › Moderate likelihood of government support

# Major sustainability ratings



<sup>1</sup> CDP Scale: A to D (Leadership A/A-; Management B/B-; Awareness C/C-; Disclosure D/D-; Failure F)

<sup>2</sup> Sustainalytics Scale: 0-100 (Risk Score: negligible (0-10); low (10-20); medium (20-30); high (30-40); severe (40+))

<sup>3</sup> ISS ESG Scale: A+ to D- (absolute best-in-class basis; Prime Status awarded)

<sup>4</sup> MSCI Scale: AAA to CCC (Leader AAA – AA; Average A – BB, Laggard B – CCC)

## EnBW IR contacts



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## Financial calendar



5 May 2022	Annual General Meeting 2022
13 May 2022	Publication figures Q1 2022 Investor and analyst conference call: 01:00 pm
12 August 2022	Publication figures Q2 2022 Investor and analyst conference call: 01:00 pm
11 November 2022	Publication figures Q3 2022 Investor and analyst conference call: 01:00 pm

