

# Investor Update 2016 >

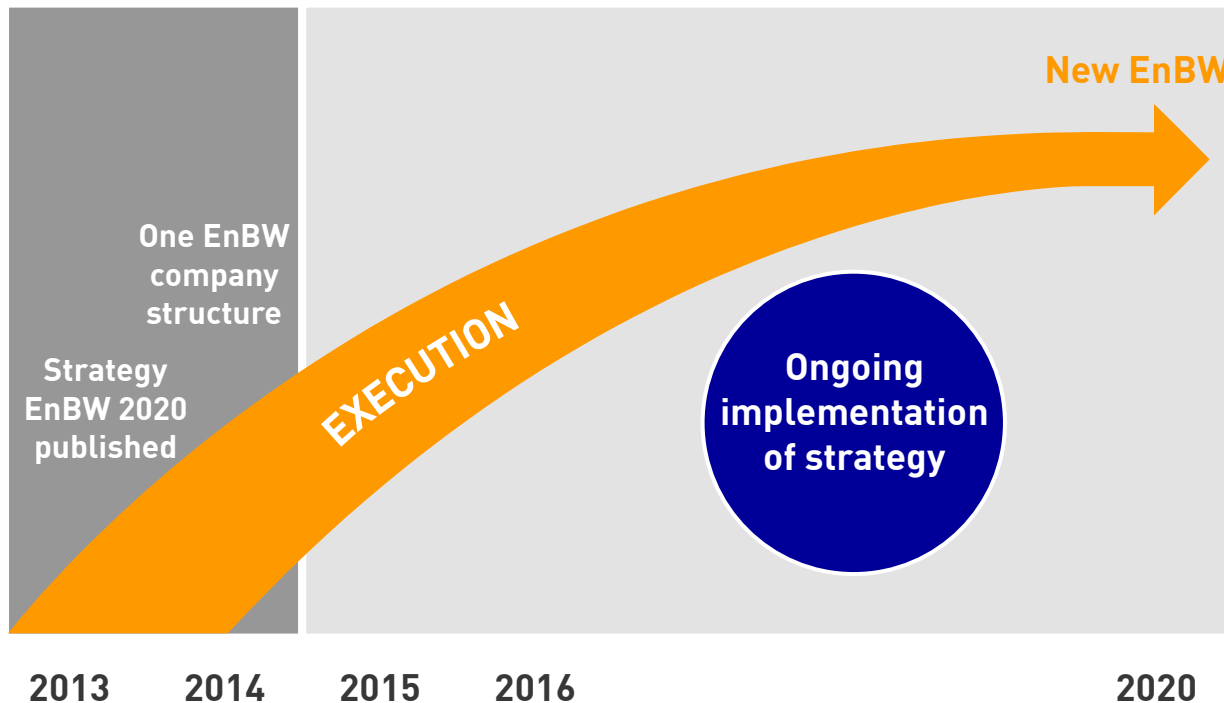
Delivering on strategy with  
strong business risk profile

EnBW Energie  
Baden-Württemberg AG



April 2016

# EnBW is delivering on its promises

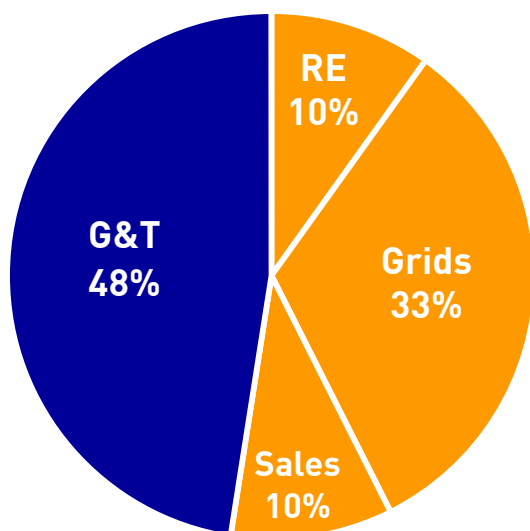


- ✓ 70% share of low-risk business
- ✓ €2.4 bn adj. EBITDA
- ✓ Financial capability

# Confirmation of EnBW 2020 strategy in a challenging environment

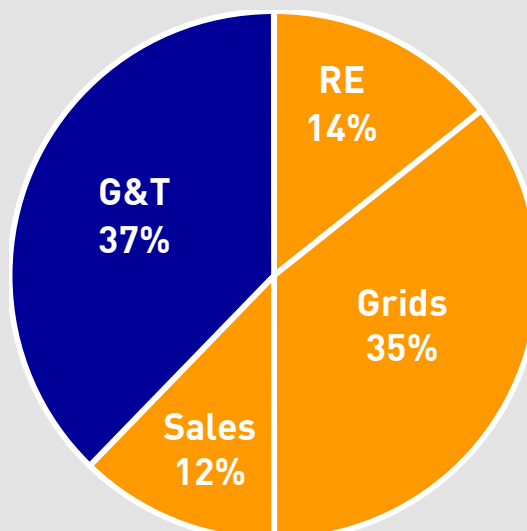
## Adjusted EBITDA

2012<sup>1</sup>



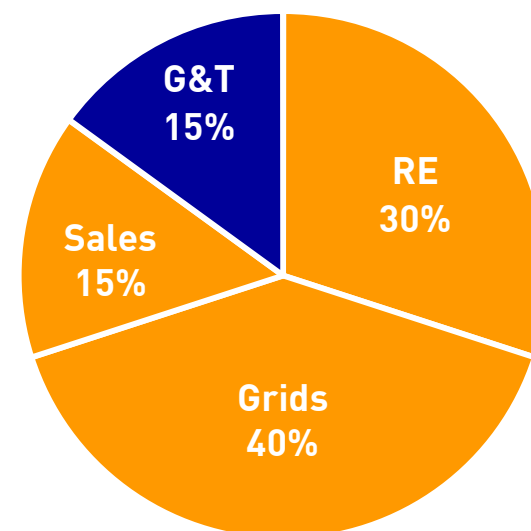
€ 2.4 bn

2015<sup>2</sup>



€ 2.1 bn

2020



€ 2.4 bn

RE (Renewable Energies); G&T (Generation and Trading)

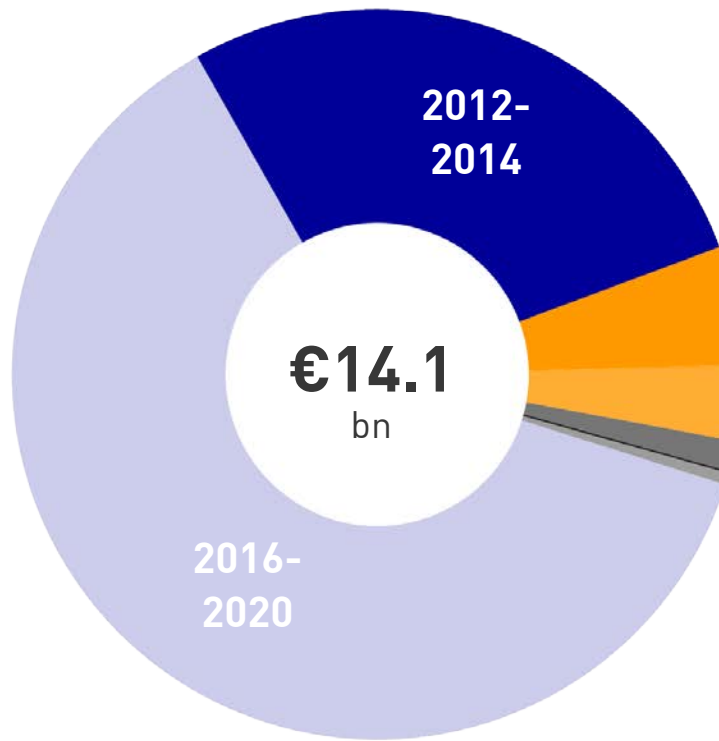
<sup>1</sup> Other/consolidation accounts for -1% of the overall adjusted EBITDA

<sup>2</sup> Other/consolidation accounts for +2% of the overall adjusted EBITDA

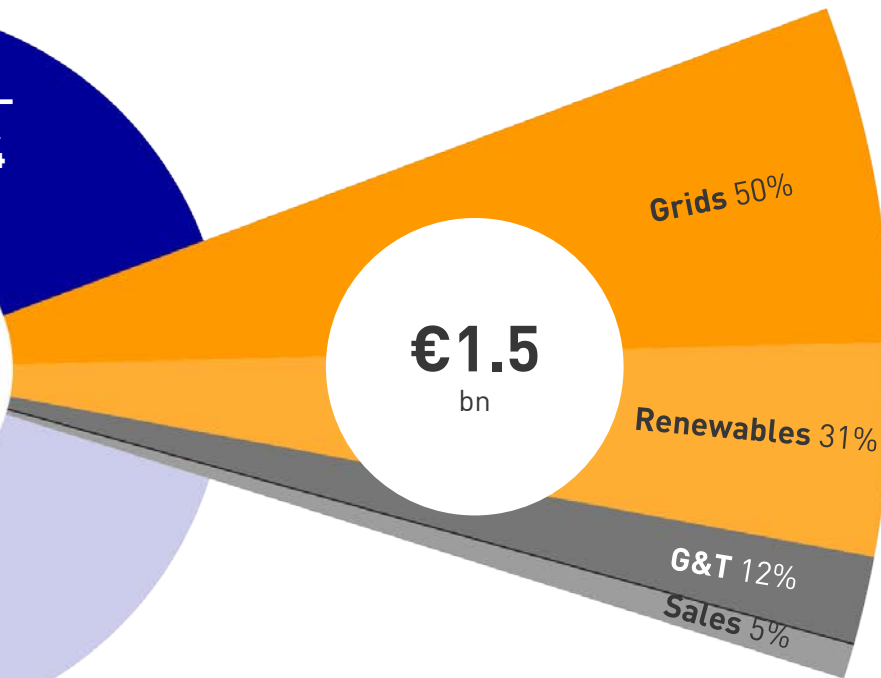
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Focus on expansion of low risk business  
with stable CFs

### Total investment 2012 - 2020

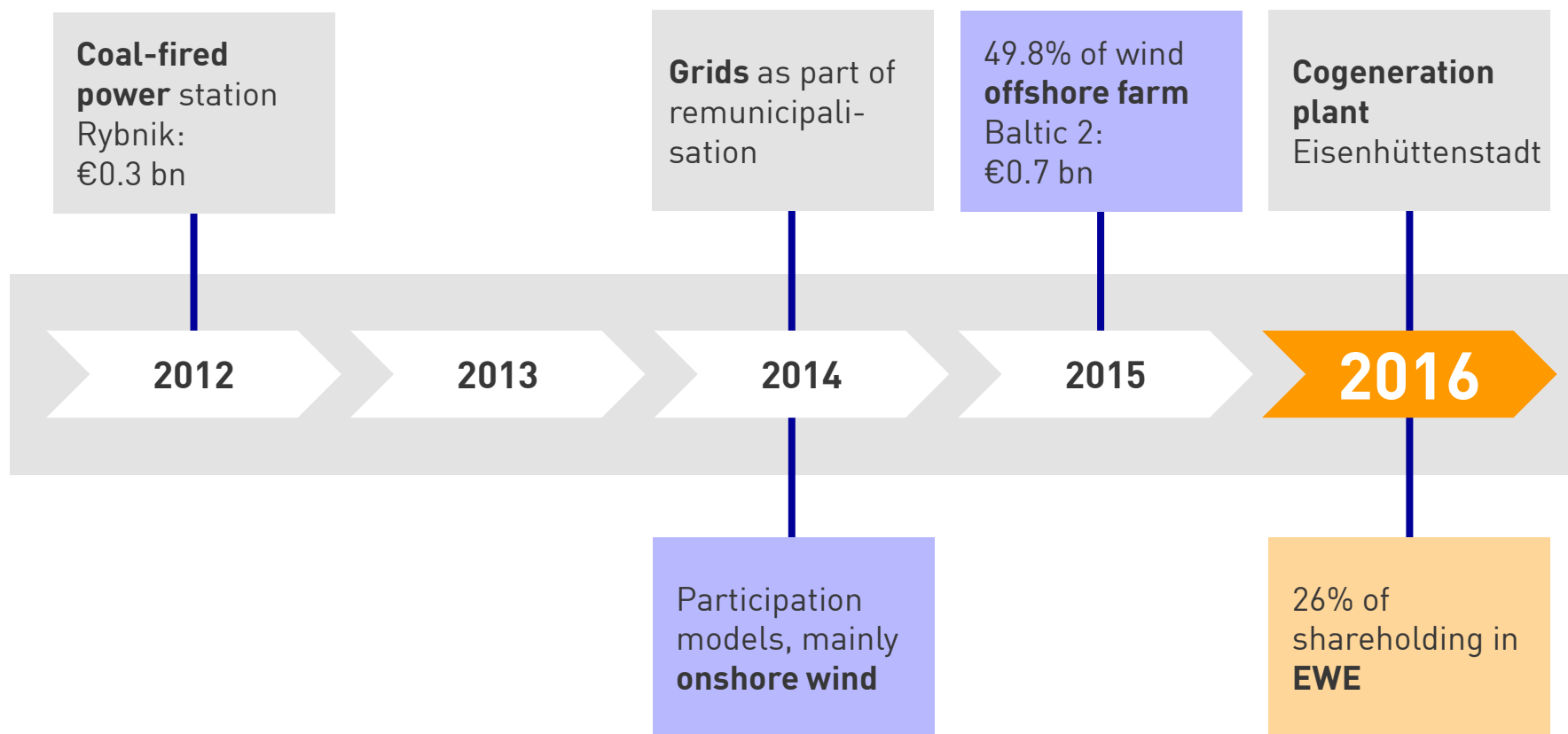


### Investment 2015



# Business portfolio streamlined and efficiently designed

## Main divests



# We continue to deliver on growth investments in low-risk business



## Renewables

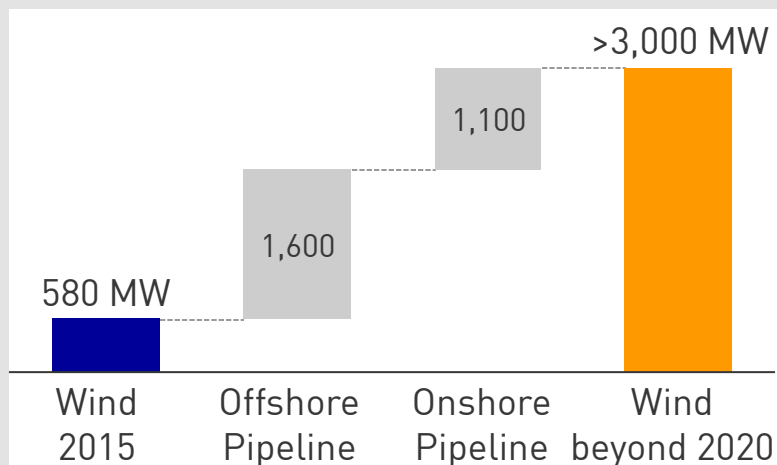
### Baltic 2

In operation (288 MW)



### Turkey JV

Strong footprint (360 MW)



## Grids

### Upgrade

Distribution grid ongoing



### Gas

Commissioning of the North Black Forest pipeline in 2016



### Electricity

Transmission grids ULTRANET and SuedLink ahead



# We continue to deliver on efficiency and effectiveness



## Sales

### Margin

Earnings pressure partially compensated by new services



### Innovation

Consistent innovation strategy in place



### Digitalisation

Digitalisation as integral part



## Generation & Trading

### Margin

Margin pressure partially mitigated with efficiencies



### Regulation

Power plants under regulatory regime



### Efficiency

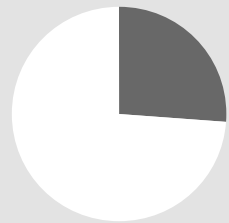
Further efficiency measures to compensate price development



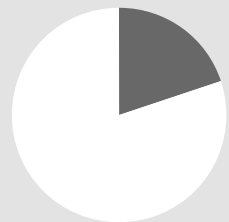
# Substantial reinforcement of EnBW's gas business position in 2017



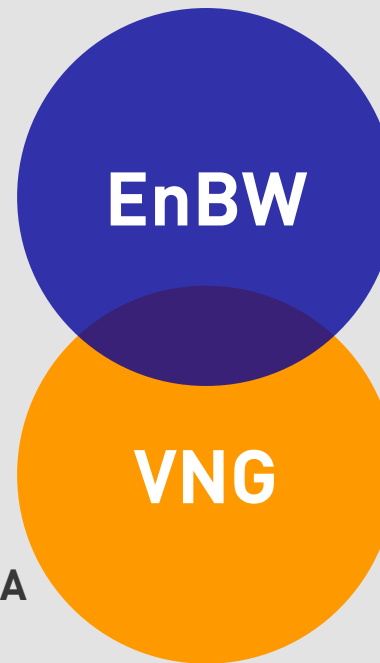
- ✓ >50% of VNG's business **regulated**



- ✓ EnBW and VNG with 26% **market share** of gas supply in Germany



- ✓ 20% contribution of EnBW's future adj. **EBITDA** from gas business



- ✓ Top 3 player in German gas market
- ✓ Business diversification
- ✓ Cross selling opportunities

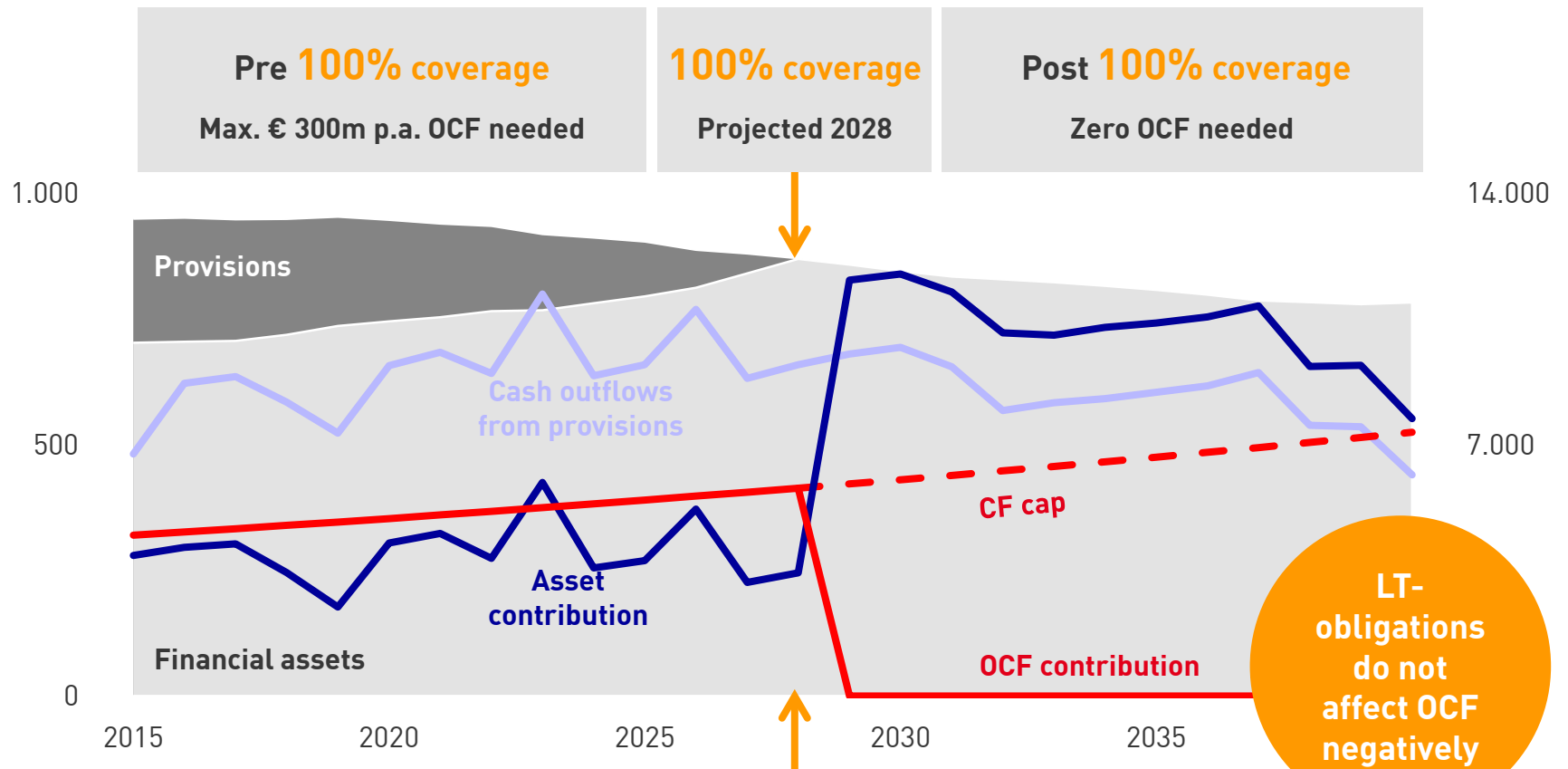


# EnBW is best positioned with regard to nuclear provisions







## EnBW's CF-based Asset Liability Management

in € million



<sup>1</sup> adjusted for inflation  
Investor Update, April 2016

# Continued strong financials in 2016

	Group	Sales	Low-risk business		Generation & Trading	Dynamic leverage ratio
						
Adj. EBITDA 2015	€2.1 bn	€255 m	€747 m	€287 m	€777 m	3.19
Outlook 2016	-5 to -10%	< -20%	> +20%	+10 to +20%	< -20%	3.2 to 3.6

# EnBW is a strong partner in the capital markets



- ✓ Commitment to strong IG rating
- ✓ Dividend and capex flexibility
- ✓ Solid funding policy – diversified, well-spread maturities, hybrid capital support

**EnBW  
proves to be  
resilient**

- ✓ Delivering on strategy 2020
- ✓ Strong business risk profile
- ✓ Stable shareholder structure
- ✓ Limited impact of nuclear obligations

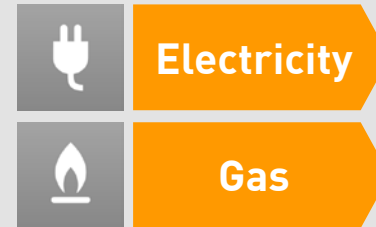
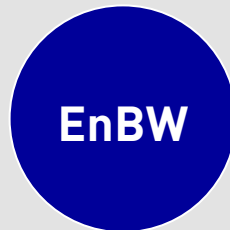
# Questions & Answers >



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- ✓ Revenue: €21 bn
- ✓ Adj. EBITDA: €2.1 bn
- ✓ Adjusted group net profit: €952 m

- ✓ Customers: 5.5 m
- ✓ Employees: 20,000



Fully integrated utility along the value chain<sup>2</sup>

- ✓ Number 3 in Germany
- ✓ Reliable shareholder structure
- ✓ Lowest CO<sub>2</sub> emissions in Germany

**Sales**

Revenue: €9 bn  
Adj. EBITDA: €255 m

**Grids**

Revenue: €6 bn  
Adj. EBITDA: €747 m  
Transport volume electricity: 65 bn kWh

**RE**

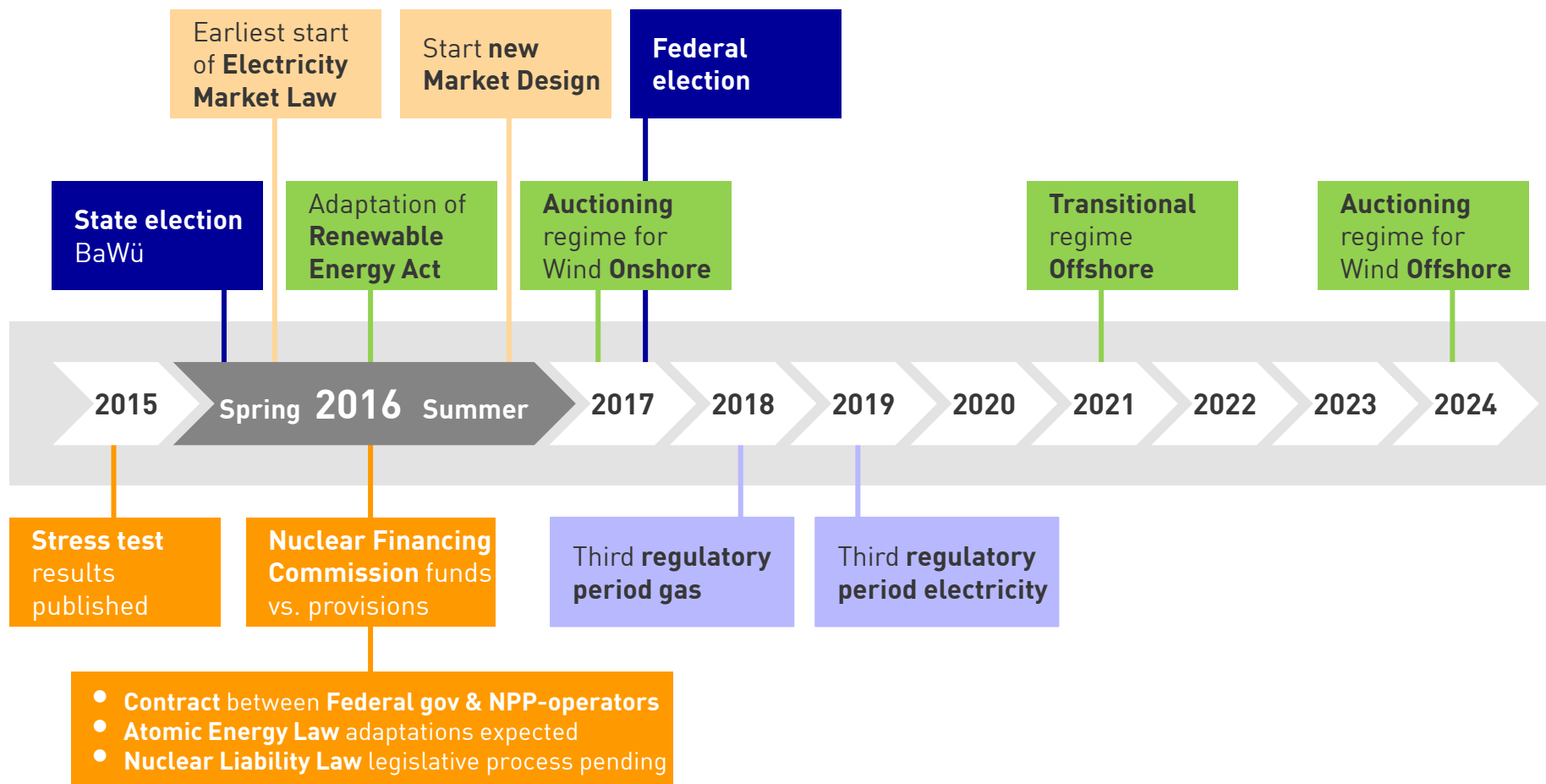
Revenue: €0.4 bn  
Adj. EBITDA: €287 m  
Generation: 7 TWh  
Capacity: 1.5 GW

**Generation & Trading**

Revenue: €5 bn  
Adj. EBITDA: €777 m  
Generation: 49 TWh  
Capacity: 11 GW

<sup>1</sup> Figures 2015  
<sup>2</sup> Subject to full consolidation of VNG  
Investor Update, April 2016

# Summary of market and regulatory developments

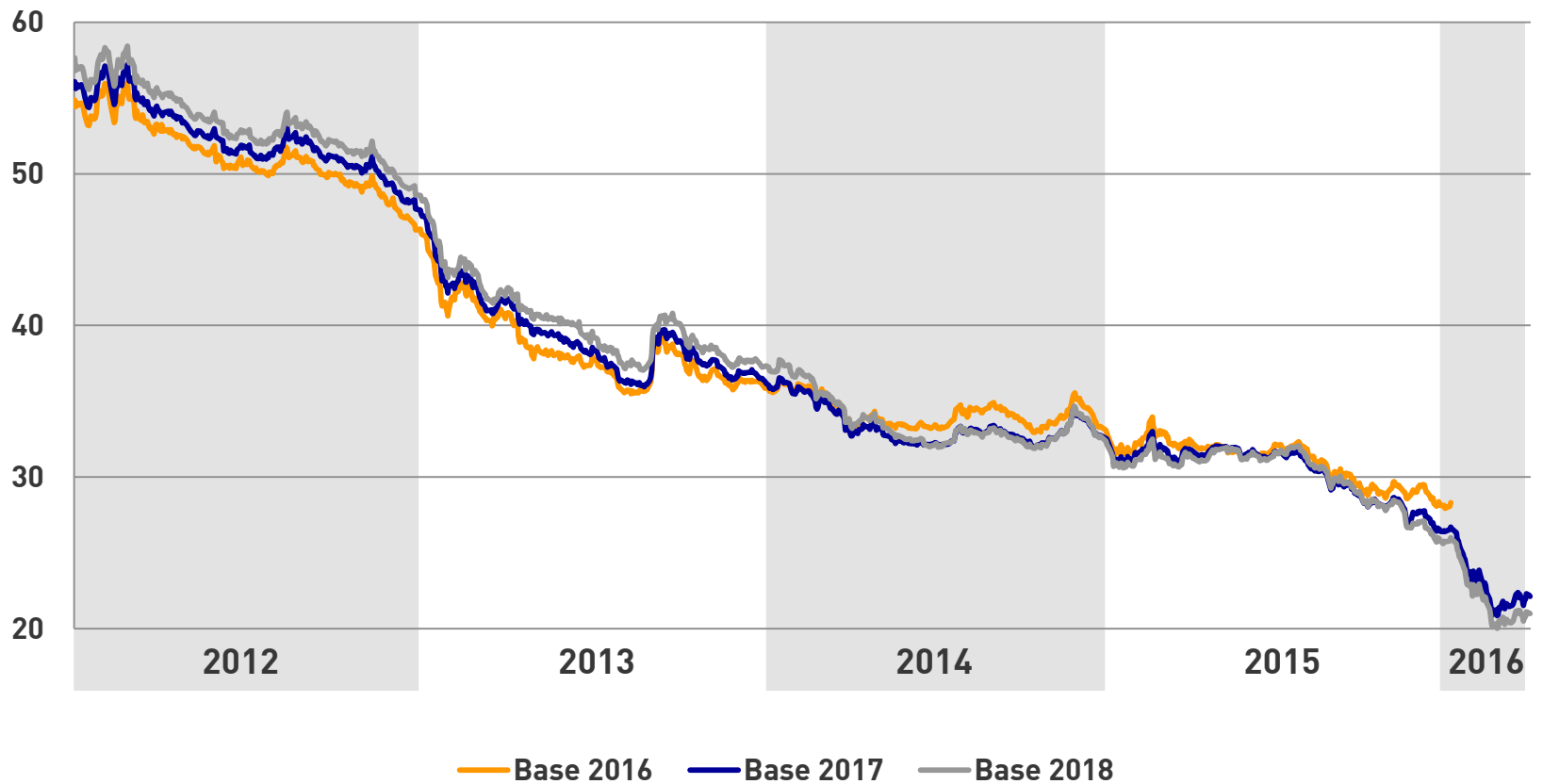


# Wholesale forward price declined dramatically



## Forward price for electricity baseload in Germany

in MWh





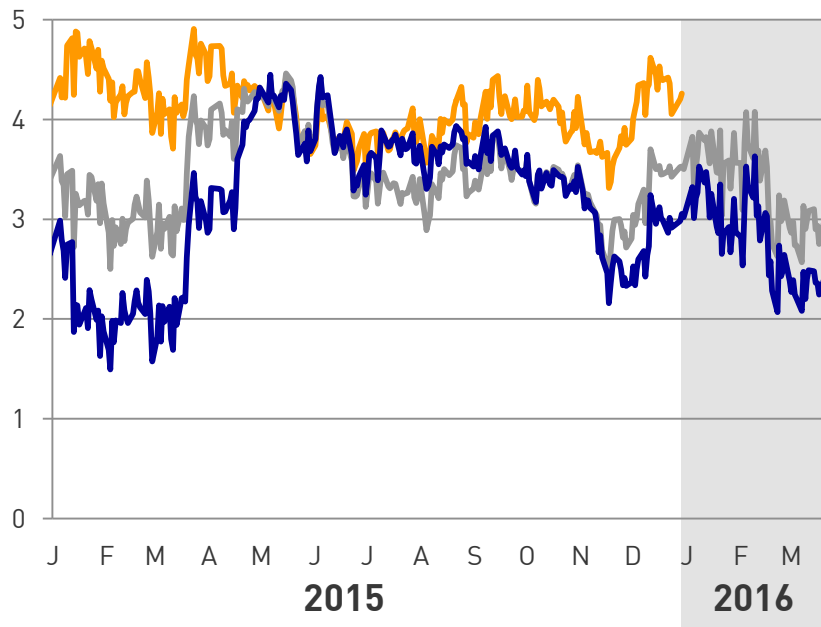
# CDS at ~3 €/MWh and negative prices for CSS



## Clean-Dark-Spread Base

in €/MWh

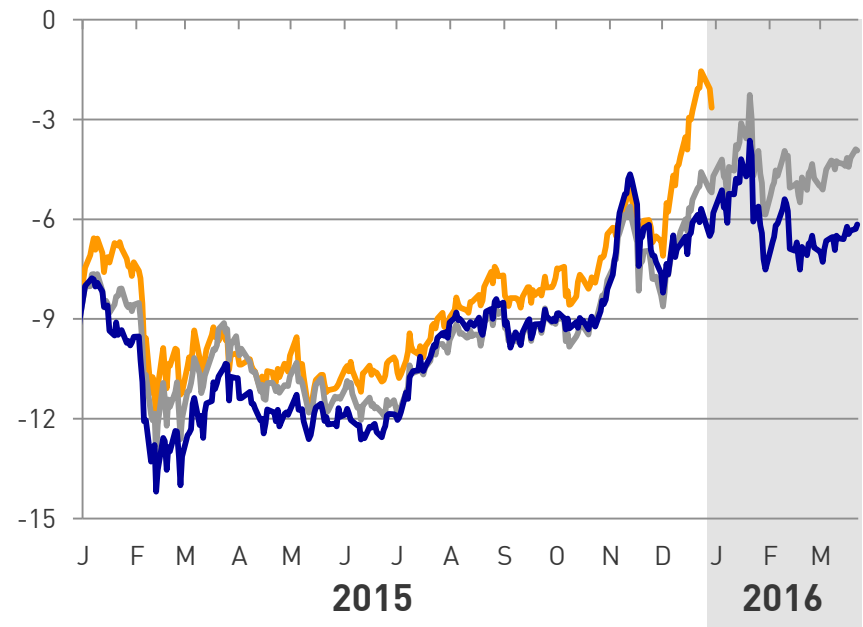
- > Gross margin of a coal-fired power plant (plant efficiency: 36%)



## Clean-Spark-Spread Peak

in €/MWh

- > Gross margin of a gas-fired power plant (plant efficiency: 50%)



■ 2016   ■ 2017   ■ 2018

Data as of March 23th 2016

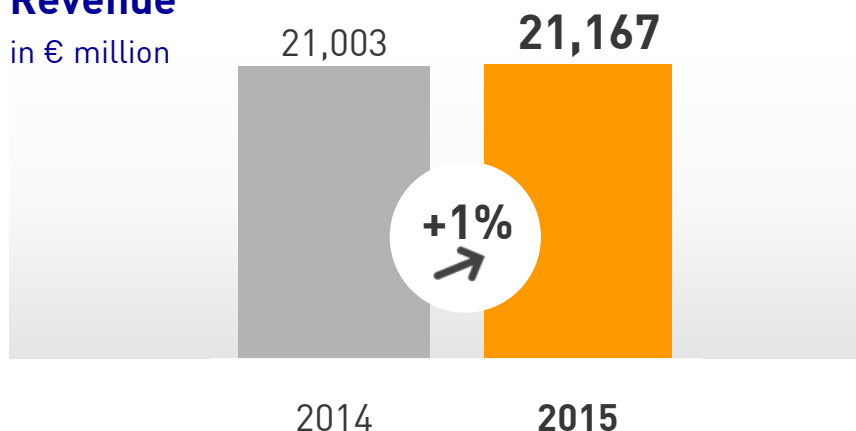
Clean-spark-spread represents the net revenue a generator makes from selling power, having bought gas and the required number of carbon allowances. Clean-dark-spread refers to an analogous indicator for coal-fired generation of electricity.

# Fiscal year 2015 – Results in line with expectations



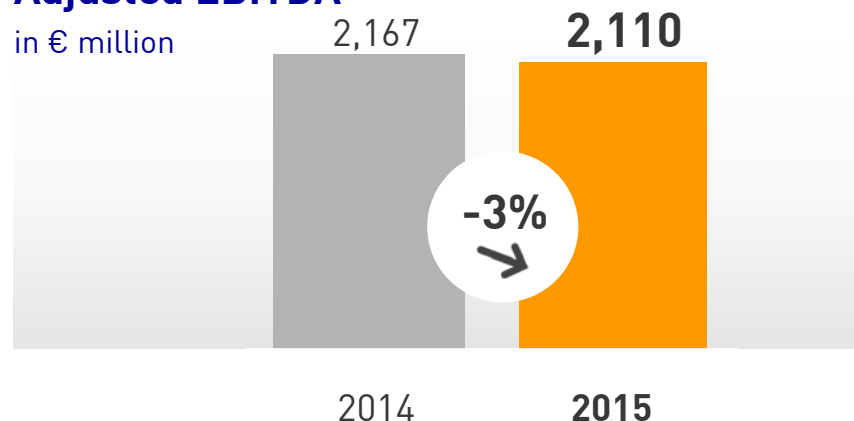
## Revenue

in € million



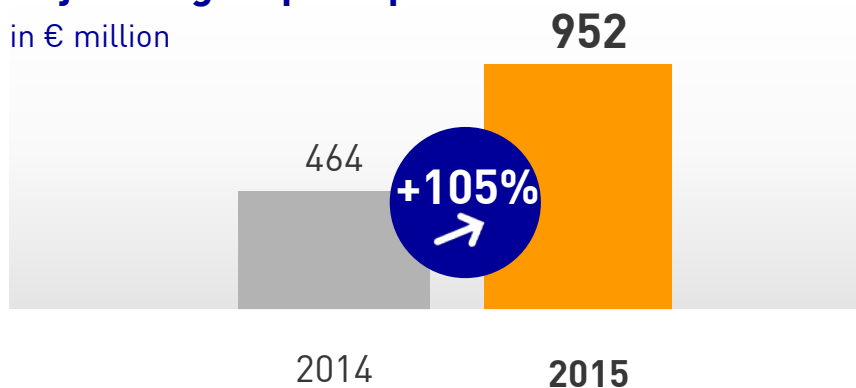
## Adjusted EBITDA

in € million



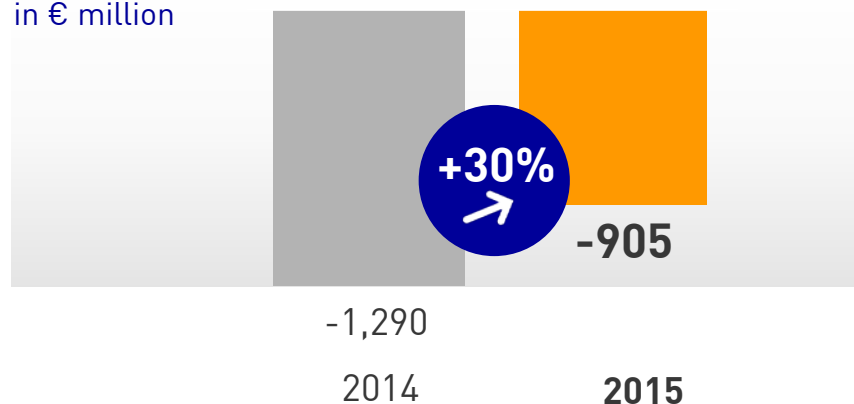
## Adjusted group net profit<sup>1</sup>

in € million



## Non-operating EBIT

in € million



<sup>1</sup> Of which profit/loss shares attributable to the shareholders of EnBW AG

# Electricity prices development with negative impact on non-operating EBIT

Addition to provisions for onerous contracts for electricity procurement agreements



€ **-295** m

Net balance profits & expenses



€ **+104** m

Extraordinary write-downs  
Mainly on power plants



€ **-714** m

Non-  
operating  
EBIT

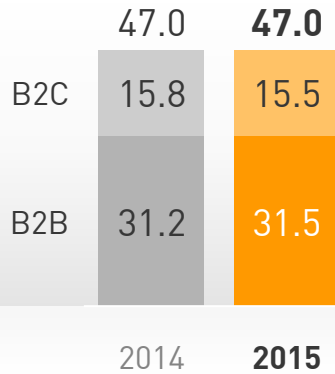
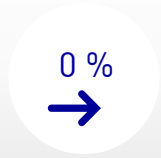
€ **-905** m



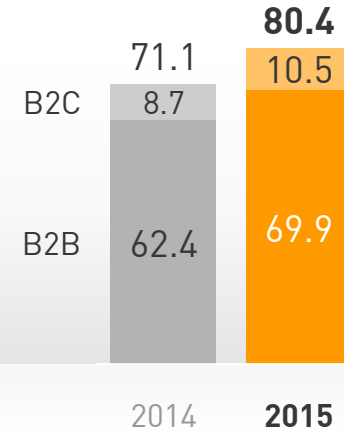
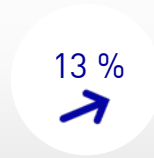
# Sales – Profit increase due to higher gas sales

## Sales volume in TWh

### Electricity

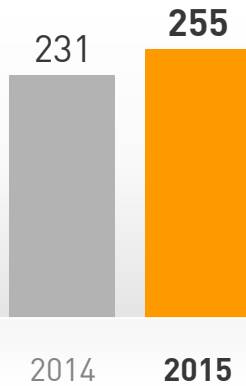


### Gas



## Adjusted EBITDA

in € million



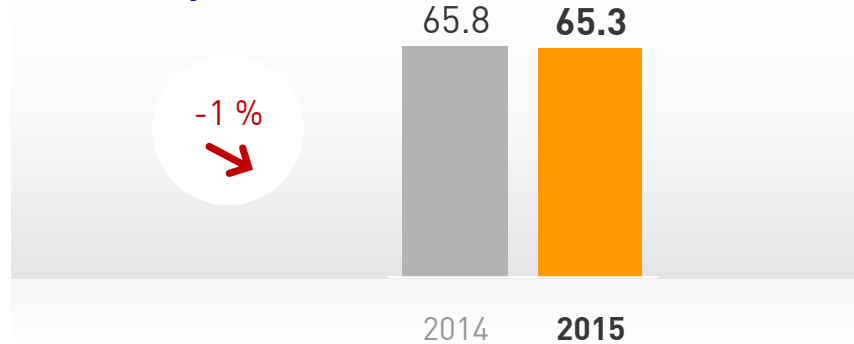
+ Temperature-related higher earnings in gas business



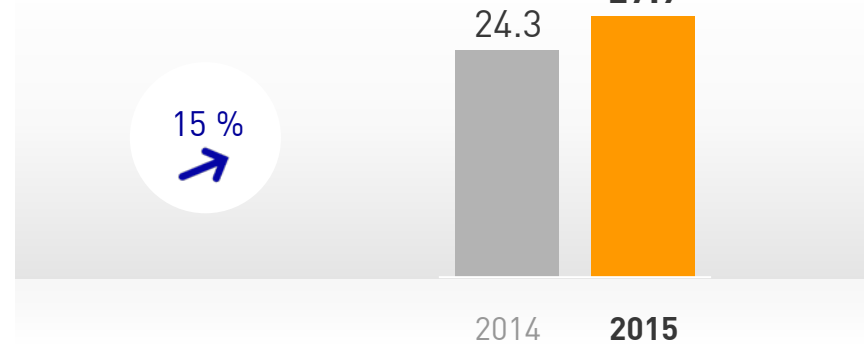
# Grids – Planned staff increase and negative one-off effects

## Transmission volume in TWh<sup>1</sup>

### Electricity

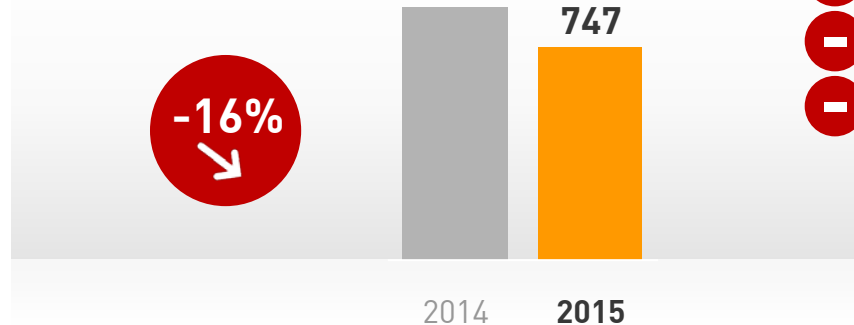


### Gas



### Adjusted EBITDA

in € million



- + Temperature-related increased gas transmission volumes
- Reduced earnings relating to the new contract arrangement with the City of Stuttgart
- Planned staff increase in the light of grid expansion
- One-off effects
  - Expenses for compensation payments as part of the management of transmission losses
  - Higher expenses for the decentralised feed-ins
  - Price adjustment for water price in Stuttgart

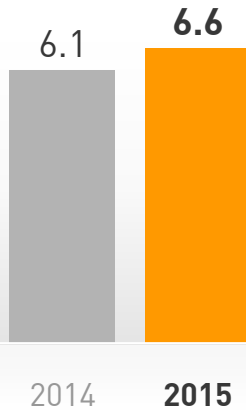
<sup>1</sup> Distribution only



# Renewable energies – Increase in profits mainly due to Baltic 2

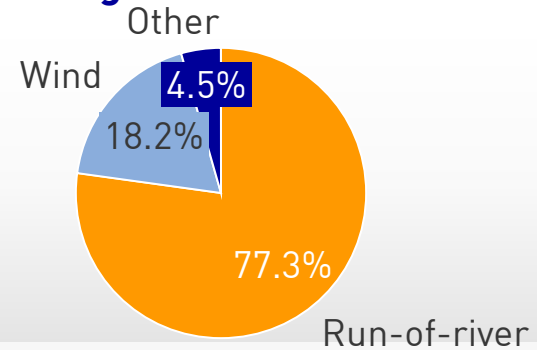
## Generation volume

in TWh<sup>1</sup>



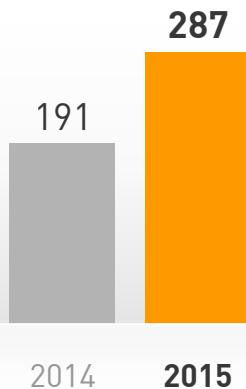
## Renewables generation mix

in TWh<sup>1</sup>



## Adjusted EBITDA

in € million



- Full commissioning of Baltic 2 end of September 2015
- Moderate commissioning of onshore wind farms
- Decreased margins for run-of-river power plants

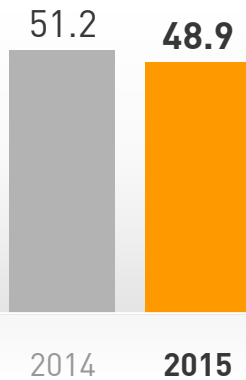
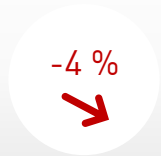
<sup>1</sup> Includes long-term procurement agreements and generation from partly owned power stations; the figures indicated are taken from the segments; segment excludes generation from pump storage plants that is associated in the generation and trading segment



# Generation & Trading – Decreasing profitability

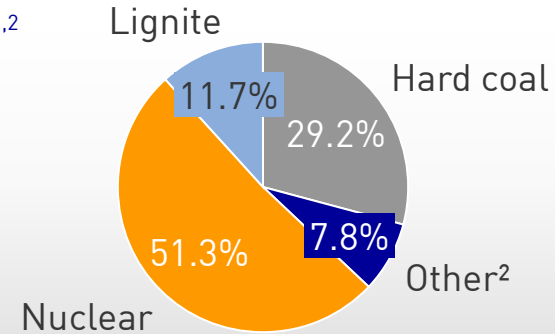
## Thermal generation volume

in TWh<sup>1,2</sup>



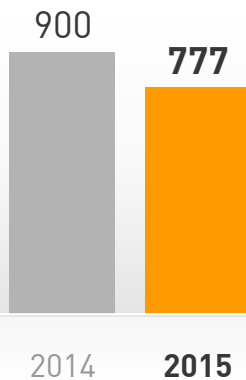
## Thermal generation mix

in TWh<sup>1,2</sup>



## Adjusted EBITDA

in € million

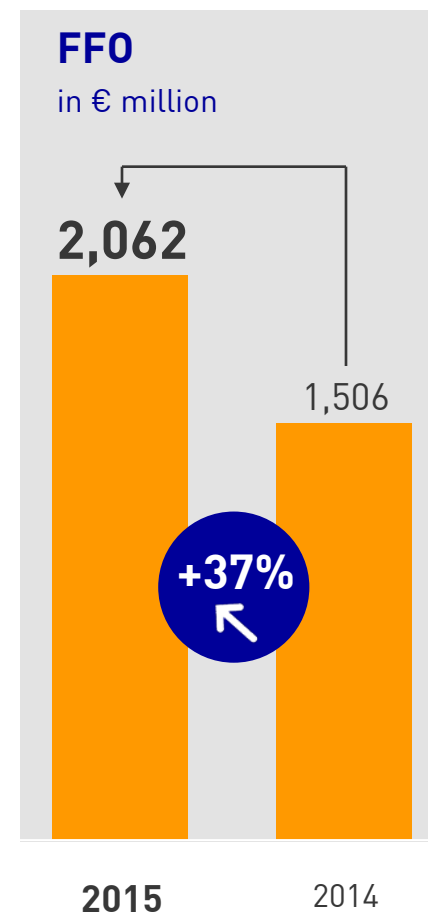
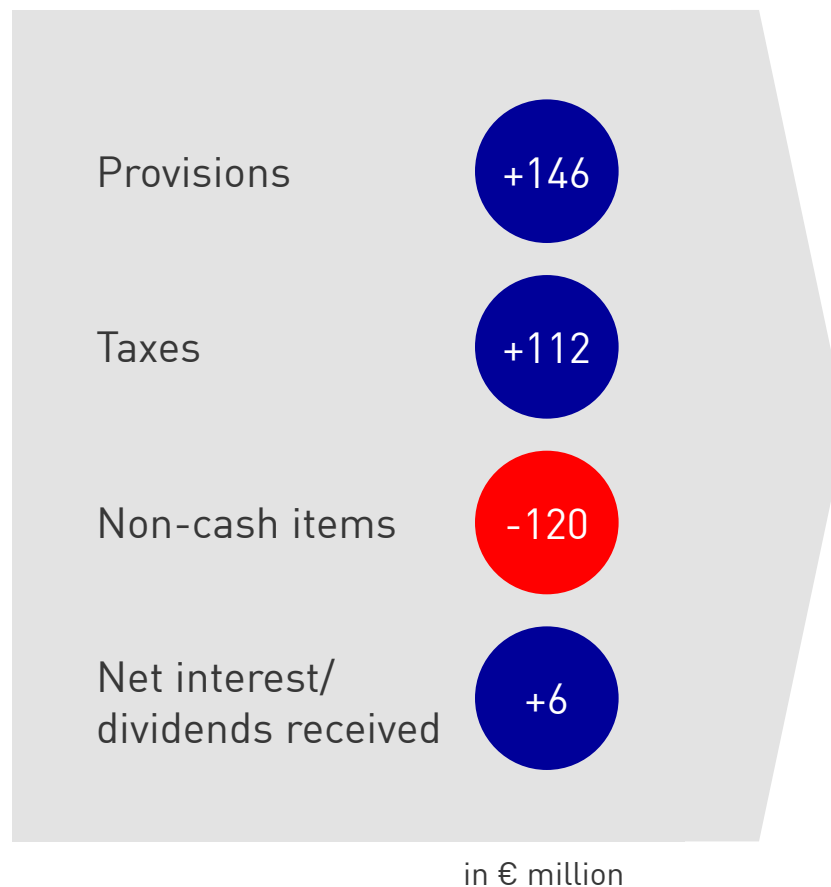
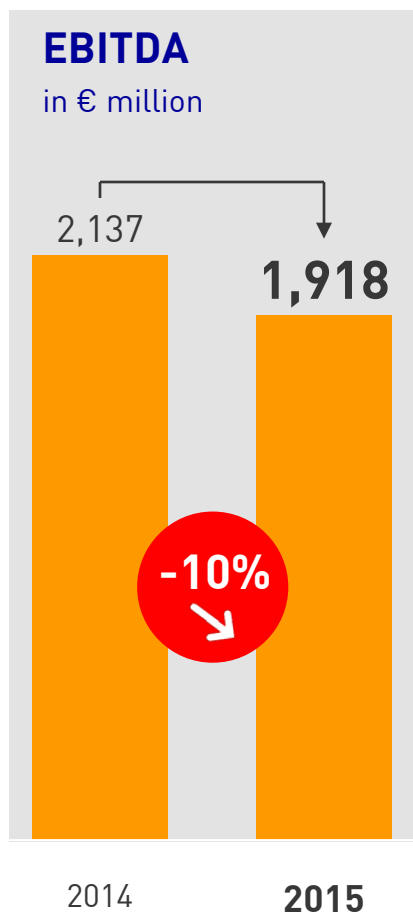


- Increased efficiency and expenditure discipline
- Reimbursement of cost due to Ordinance on Reserve Power Plants
- Decreased prices and spreads for electricity on the wholesale market
- Expired contract for electricity procurement in the area of nuclear

<sup>1</sup> Includes long-term procurement agreements and generation from partly owned power stations; the figures indicated are taken from the segments

<sup>2</sup> Segment includes pump storage plants

# Increase in FFO mainly attributable to tax refunds as well as lower tax payments





# Adjusted net debt reduction mainly driven by partial sale of EnBW Baltic 2 and positive RCF

## Adj. Net Debt 2014

in € million

**7,983**



FFO

-2,062

Working Capital

+138

Net investments

+494

Dividends paid

+270

Non-cash effects

-87

**-16%**  
↓

in € million

## Adj. Net Debt 2015

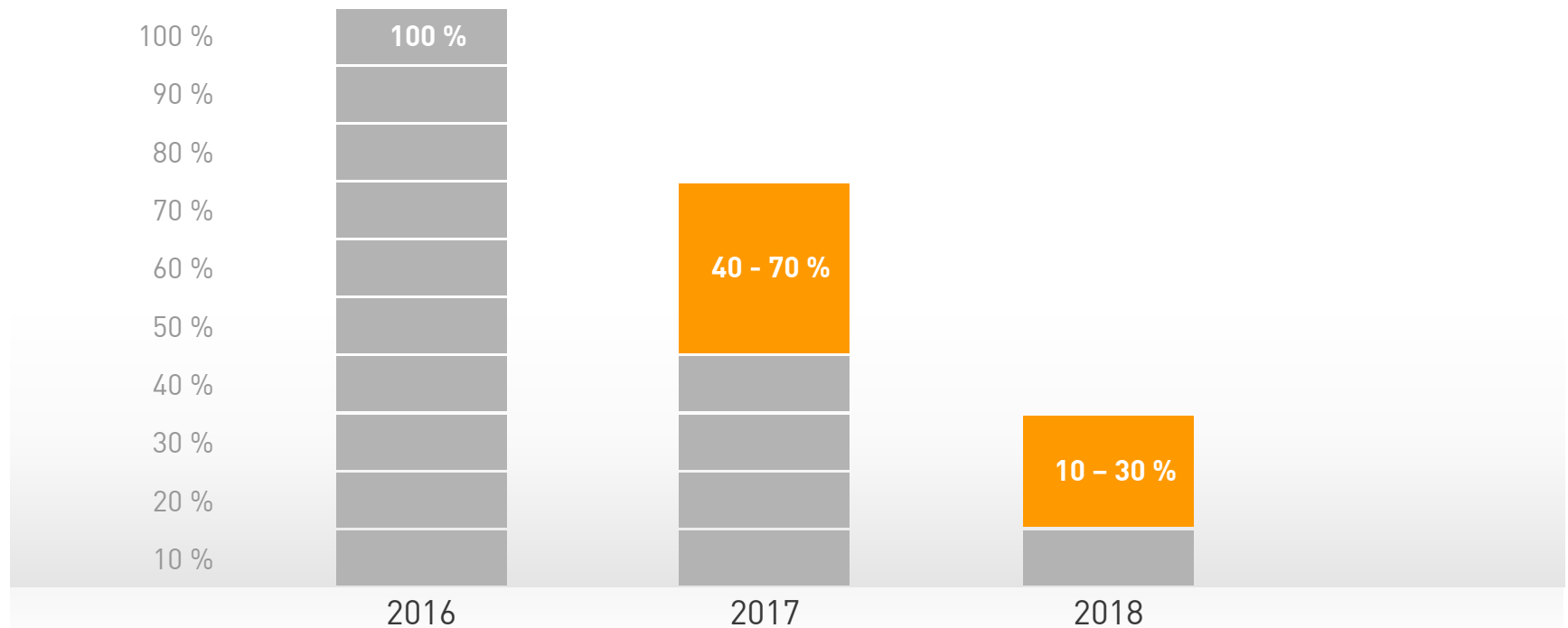
in € million

**6,736**



## Hedge levels<sup>1</sup>

in %



<sup>1</sup> As of 31 December 2015

# Non-operating result



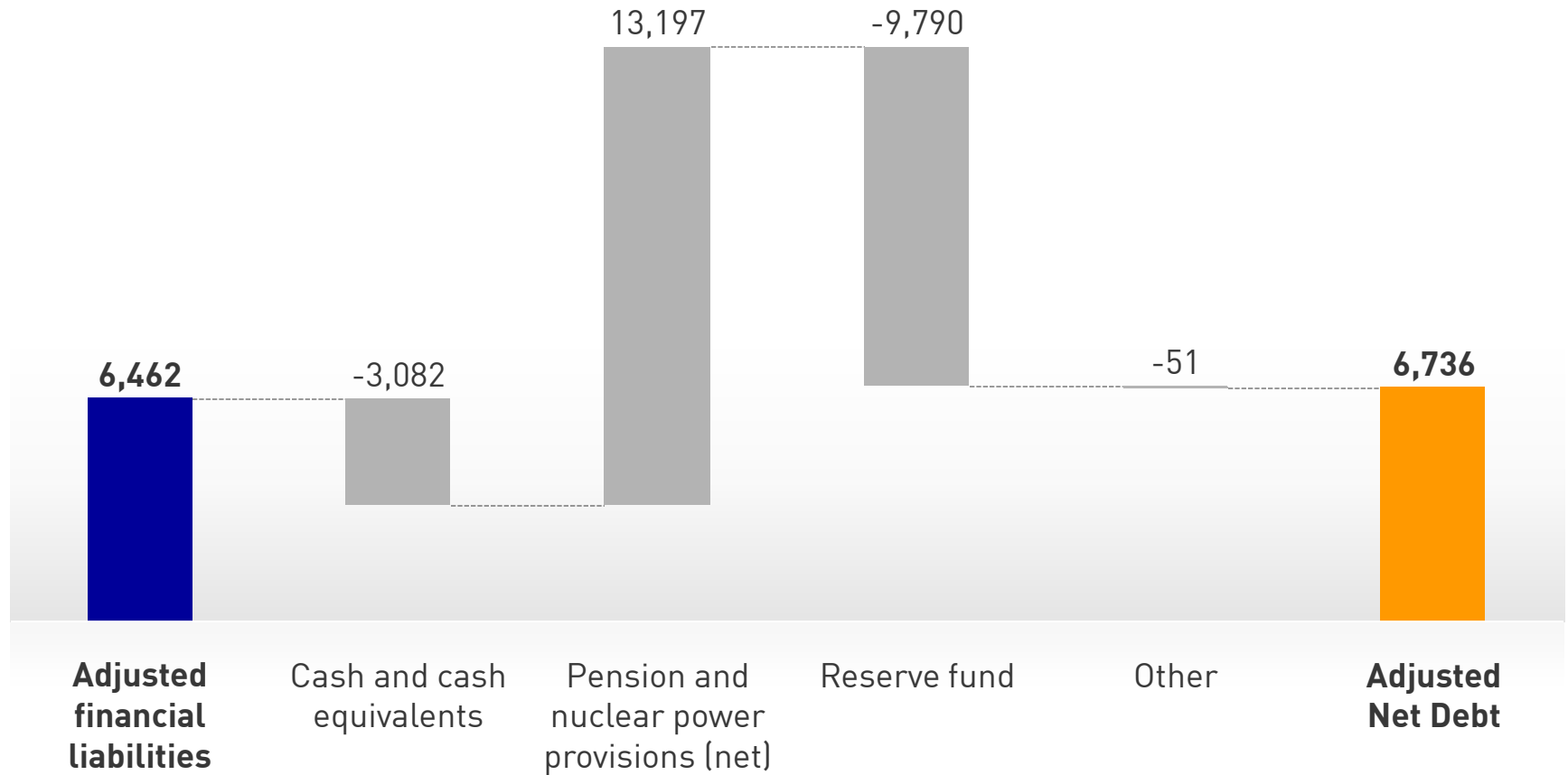
## Non-operating result

in € million

	2015	2014	Variance in %
Income/expenses relating to nuclear power	43.8	-30.1	-
Income from the reversal of other provisions	82.7	36.4	127.2
Result from disposals	52.1	96.3	-45.9
Addition to the provision for onerous contracts relating to electricity procurement agreements	-295.0	-433.6	32.0
Earnings from reversals of impairments	59.5	350.3	-83.0
Restructuring	-20.8	-45.0	53.8
Other non-operating result	-113.7	-4.4	-
<b>Non-operating EBITDA</b>	<b>-191.4</b>	<b>-30.1</b>	<b>-</b>
Impairment losses	-713.5	-1,260.3	43.4
<b>Non-operating EBIT</b>	<b>-904.9</b>	<b>-1,290.4</b>	<b>29.9</b>
Non-operating investment result	-114.0	-47.8	-138.5
Non-operating financial result	-99.8	-92.6	-7.8
Non-operating income taxes	284.3	473.8	-40.0
<b>Non-operating Group net loss</b>	<b>-834.4</b>	<b>-957.0</b>	<b>12.8</b>
of which loss shares attributable to non-controlling interests	(-7.6)	(-26.9)	71.7
of which loss shares attributable to the shareholders of EnBW AG	(-826.8)	(-930.1)	11.1

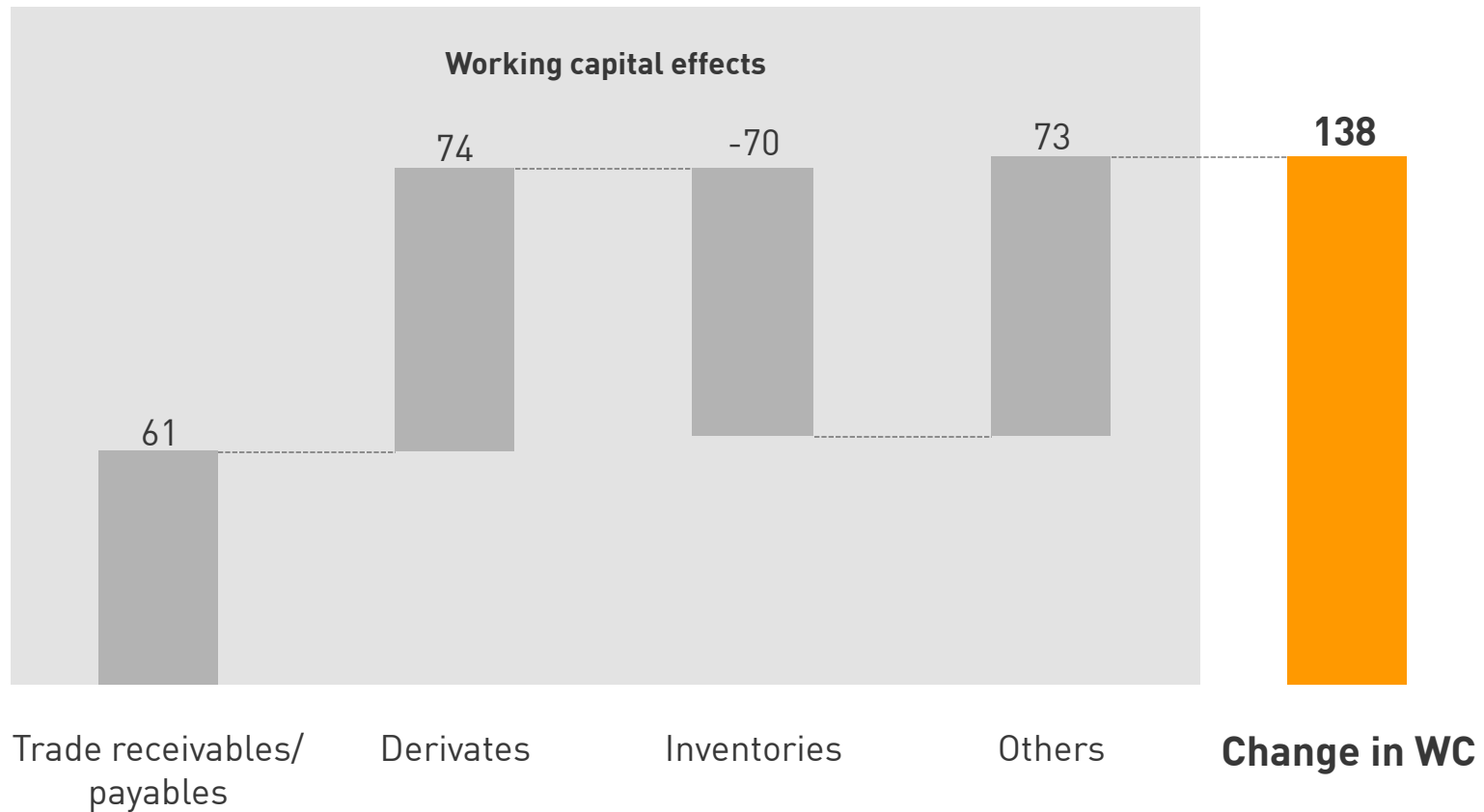
# Calculation of **Adjusted Net Debt**

in € million



# Change in Working Capital 2015

in € million



# Income statement



## Income

in € million

	2015	2014	Variance
<b>Revenue</b>	<b>21,166.5</b>	<b>21,002.5</b>	<b>164.0</b>
Changes in inventories/other own work capitalised	90.4	93.5	-3.1
Cost of materials	-17,364.7	-17,511.7	147.0
Personnel expenses	-1,641.3	-1,620.2	-21.1
Other operating income/expenses	-332.7	173.2	-505.9
<b>EBITDA</b>	<b>1,918.2</b>	<b>2,137.3</b>	<b>-219.1</b>
Amortisation and depreciation	-1,641.2	-2,137.2	496.0
<b>EBIT</b>	<b>277.0</b>	<b>0.1</b>	<b>276.9</b>
Investment and financial result	-2.8	-609.8	607.0
<b>EBT</b>	<b>274.2</b>	<b>-609.7</b>	<b>883.9</b>
Income tax	-73.7	206.9	-280.6
<b>Group net profit/loss</b>	<b>200.5</b>	<b>-402.8</b>	<b>603.3</b>
of which profit shares attributable to non-controlling interests	(75.6)	(63.1)	(12.5)
of which profit/loss shares attributable to the shareholders of EnBW AG	(124.9)	(-465.9)	(590.8)

# Cash flow statement



## Free cash flow

in € million

	2015	2014	Variance in %
<b>Operating cash flow</b>	<b>1,918.3</b>	<b>1,775.7</b>	<b>8.0</b>
Change in assets and liabilities from operating activities	137.7	-254.7	-
Interest and dividends received	380.6	323.5	17.7
Interest paid for financing activities	-375.1	-338.6	10.8
<b>Funds from Operations (FFO)</b>	<b>2,061.5</b>	<b>1,505.9</b>	<b>36.9</b>
Change in assets and liabilities from operating activities	-137.7	254.7	-
Capital expenditures on intangible assets and property, plant and equipment	-1,416.4	-1,704.4	-16.9
Cash received from disposals of intangible assets and property, plant and equipment	140.2	194.1	-27.8
Cash received from construction cost and investment subsidies	78.2	79.9	-2.1
<b>Free cash flow</b>	<b>725.8</b>	<b>330.2</b>	<b>119.8</b>

# Generation and portfolio of the EnBW group



	Generation portfolio in MW		Own generation by primary energy source in GWh	
	2015	Share	2015	Share
<b>Renewable Energies</b>	<b>3,055</b>	<b>24%</b>	<b>7,725</b>	<b>14%</b>
Run-of-river	1,036	8%	5,270	9%
Wind onshore	247	2%	385	1%
Wind offshore	336	3%	760	1%
Storage/pumped storage (using natural flow of water)	1,322	10%	994	2%
Other	114	1%	316	1%
<b>Thermal power plants</b>	<b>9,872</b>	<b>76%</b>	<b>48,248</b>	<b>86%</b>
Brown coal	875	7%	5,734	10%
Hard coal	3,956	31%	14,330	26%
Gas	1,180	9%	817	1%
Nuclear	2,933	23%	25,283	45%
Pumped storage (not using natural flow of water)	545	4%	1,799	3%
Other	383	3%	285	1%
<b>Total</b>	<b>12,927</b>		<b>55,973</b>	



# Sustainability is an integral part of the EnBW strategy



## Corporate Sustainability at EnBW is integrated in:

Corporate strategy



Non-financial TOP KPIs



Stakeholder Management



Risk & opportunity analysis



Board remuneration



*„**Sustainability** forms a central theme of our corporate culture. Sustainability includes fulfilling our customers' requirements and working together responsibly with our business partners on the basis of values and regulations along the entire value added chain.“*

**Dr. Frank Mastiaux**  
CEO of EnBW



# EnBW leading in various sustainability ratings



## Oekom research



2015

C+

- ✓ Strong improvements in
  - ✓ Environment
  - ✓ Compliance
  - ✓ HR

## Carbon Disclosure Project

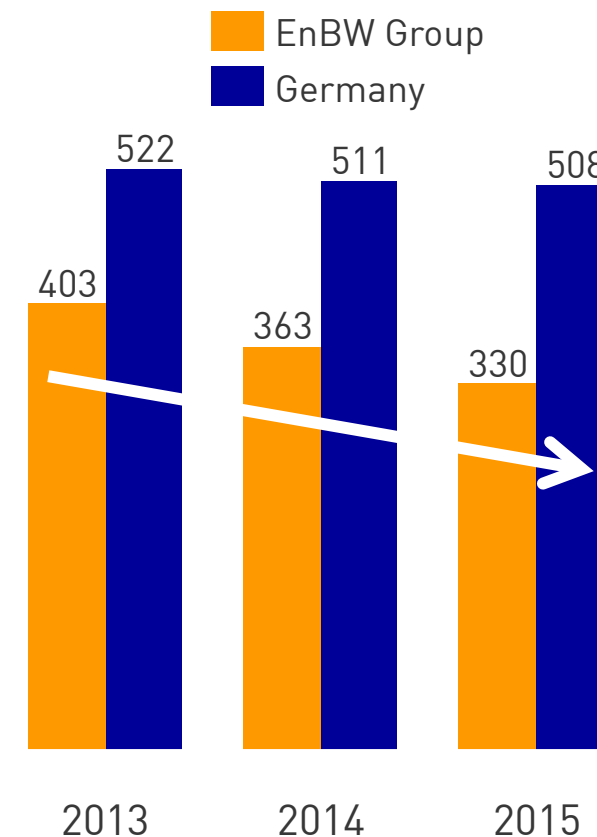


2015

99B




- ✓ EnBW is "Sector Leader Utilities"
- ✓ 99% transparency
- ✓ "B" refers to CO<sub>2</sub>-performance

## CO<sub>2</sub>-Energy intensity of own electricity generation, in steady decline



# Non financial KPIs are part of the corporate Performance Management System

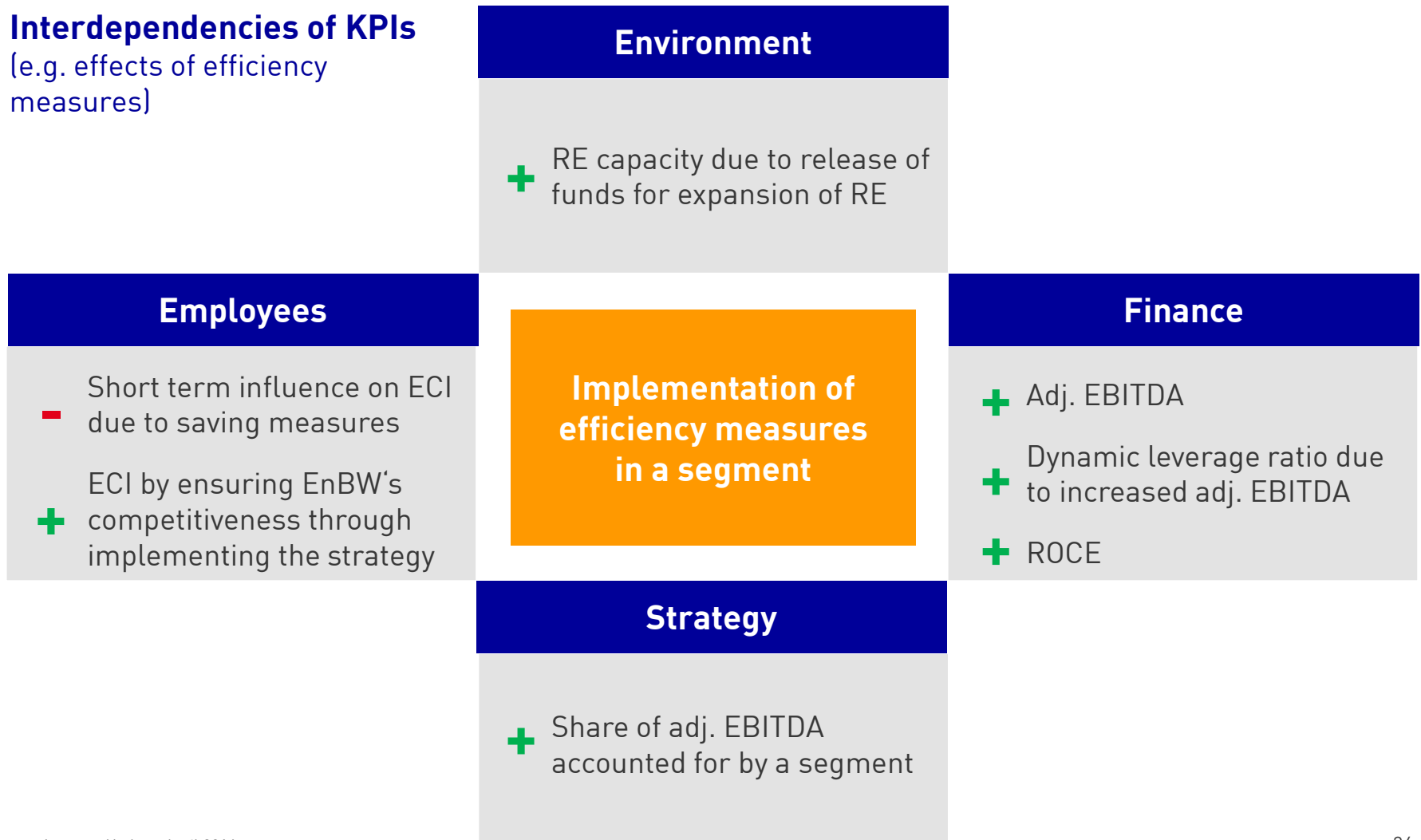
Non financial KPIs are core elements for EnBW's performance

	KPI	2014	2015	Target 2020	
<b>Customer</b>	Satisfaction Index	114 	136	>136	> Strong customer orientation
<b>Employees</b>	Commitment Index	56 	60	65	> Strong employee commitment
<b>Environment</b>	Renewables capacity	19% 	24%	>40	> Frontrunner in Renewable Energies

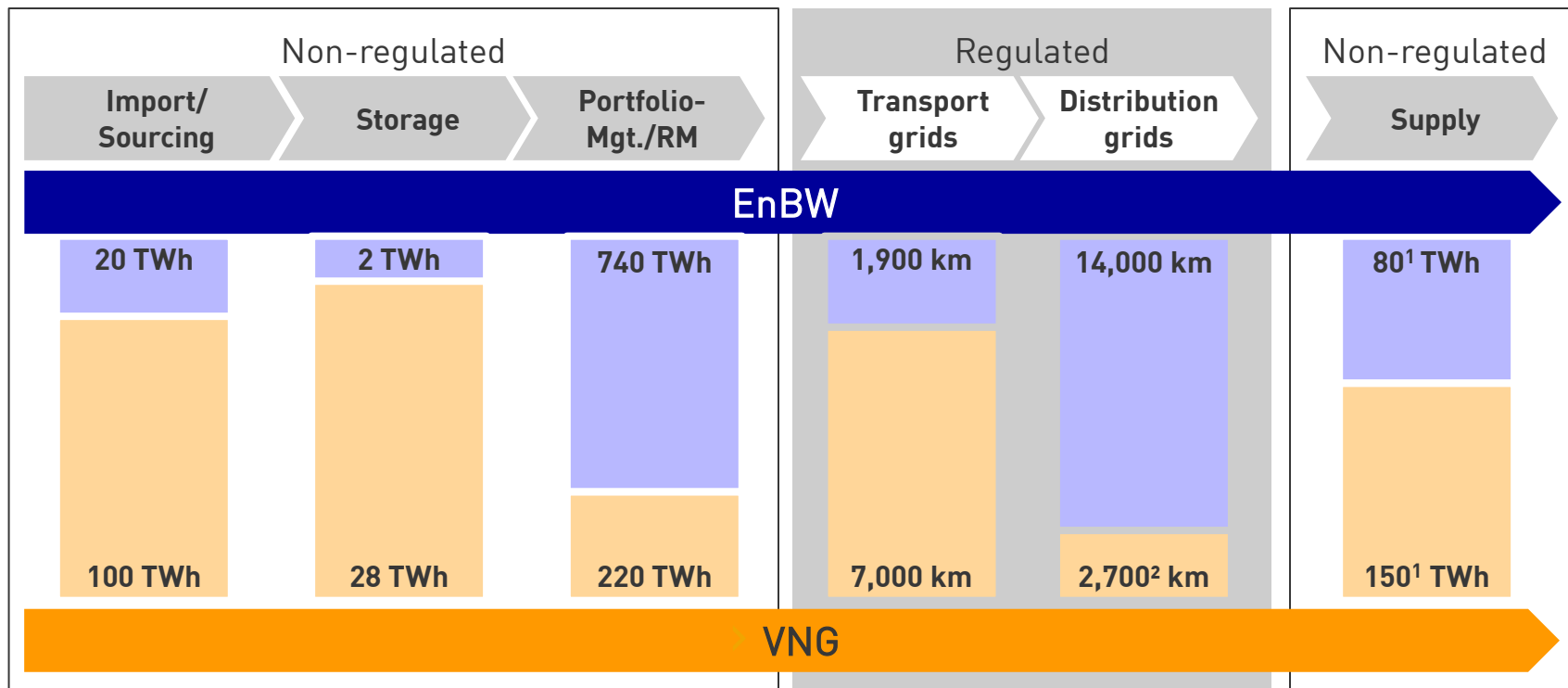
# Linking financial and „non financial“ indicators

## Interdependencies of KPIs

(e.g. effects of efficiency measures)



# EnBW becomes fully integrated in the gas market



- ✓ A top 3 player in the German gas market
- ✓ Business diversification
- ✓ Expansion of regulated profit pool

- ✓ Cross selling opportunities
- ✓ Future EBITDA contribution of 20%
- ✓ Intelligent cooperation on equal terms

<sup>1</sup> of which international: EnBW 1 TWh; VNG 34 TWh

<sup>2</sup> Distribution grids in Poland

Investor Update, April 2016

# EnBW's flexible access to financing sources supports its strong liquidity position



## Debt Issuance Programme

€ **7 billion**

€ 3.5 bn utilised as of 31 Dec 2015

## Hybrid bonds

€ **2 billion**

## Commercial Paper Programme

€ **2 billion**

undrawn as of 31 Dec 2015

## Syndicated credit line

€ **1.5 billion**

undrawn as of 31 Dec 2015

- Maturity date: 2020
- Prolongation option 2016: one year

## Bilateral short-term credit line

€ **472 million**

undrawn as of 31 Dec 2015

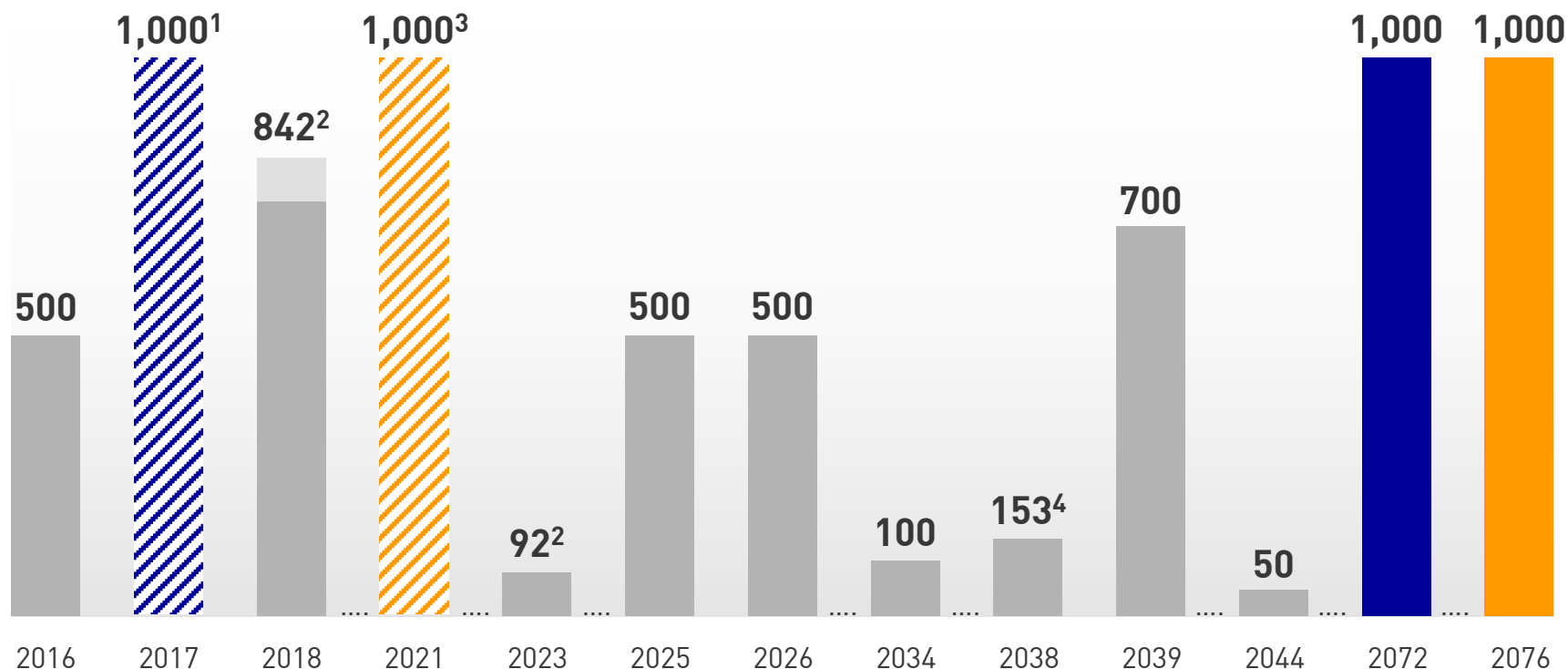
## Project financing & low-interest loans from the EIB

# Favourable maturity profile and proactive funding puts EnBW in a comfortable financing situation



## Maturities of EnBW's bonds

€ million



<sup>1</sup> First call date of hybrid maturing in 2072

<sup>2</sup> Including CHF 100m converted as of the reporting date 31/12/2015

<sup>3</sup> First call date of hybrid maturing in 2076

<sup>4</sup> Nominal with conversion as of the reporting date 31/12/2015

Rating overview: a sound financial policy has allowed EnBW to maintain an “A” rating against the negative sector trend



### A3/negative

13 Feb 2016

- › Strong financial profile
- › Expectation that the company will maintain sufficient flexibility to accommodate weaker generation earnings as a result of low power prices
- › Leadership position as a vertically integrated utility within Baden-Wuerttemberg
- › Stable and predictable cash flows from low risk regulated networks and contracted generation such as renewables



### A-/watch negative

14 Dec 2015/26 Feb 2016

- › Strong regional competitive position
- › Increasing share of operating income from low-risk regulated and quasi-regulated activities
- › Adverse market conditions, particularly affecting power generation
- › Uncertainty linked to the recommendation of the government-appointed Nuclear Commission in Germany on the financing of nuclear obligations; final decision will affect EnBW less than its German peers



### A-/stable

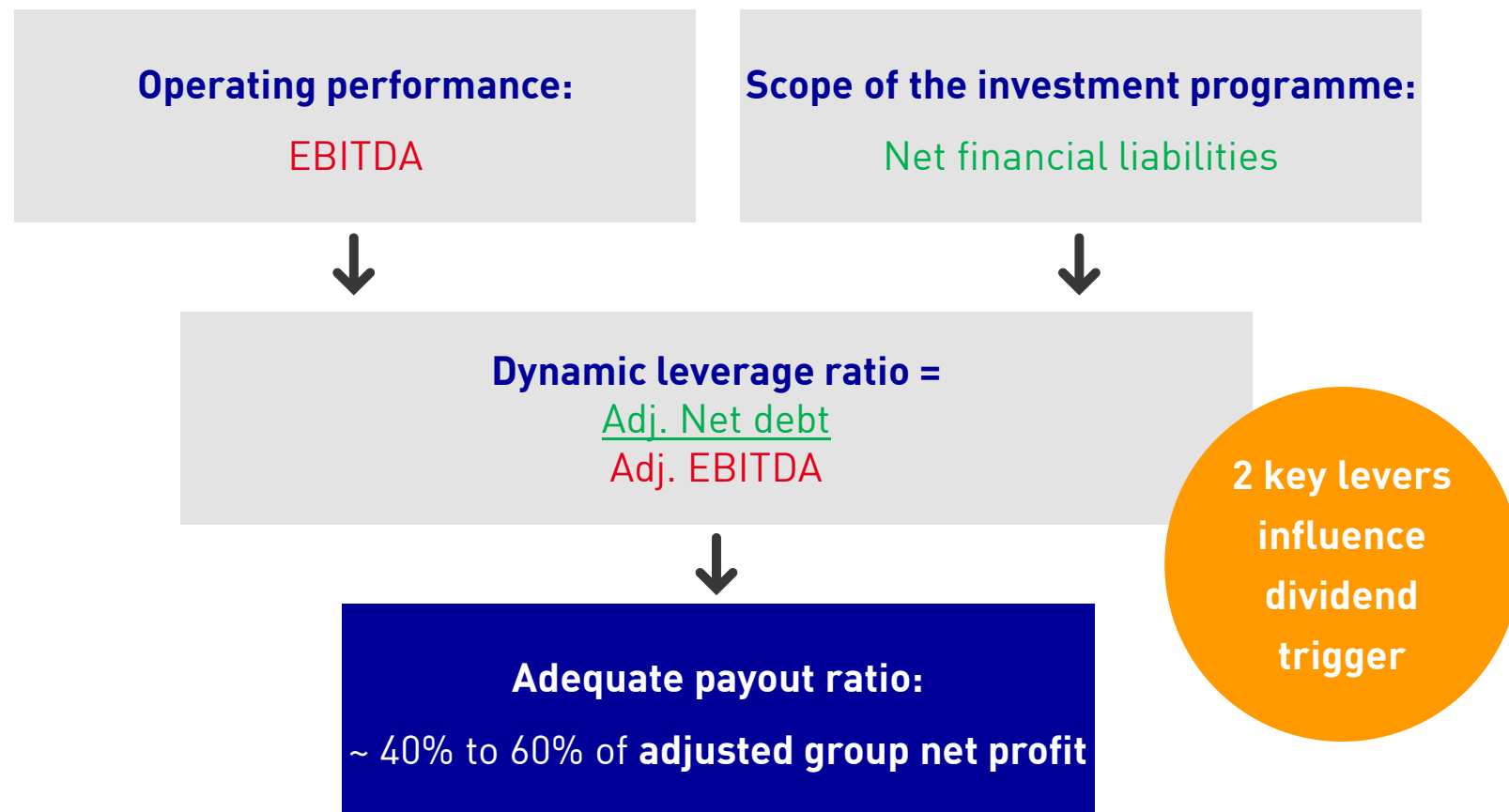
25 Jan 2016

- › VNG to increase diversification, transaction risks mitigated by regulated earnings
- › Strategy execution risk and political risk remain
- › Adequate liquidity, access to capital markets, well-funded position and financial flexibility
- › Nuclear provisions are better funded than its German peers'

Since 2011  
**unchanged A3/A- Ratings**  
from Moody's, S&P and Fitch



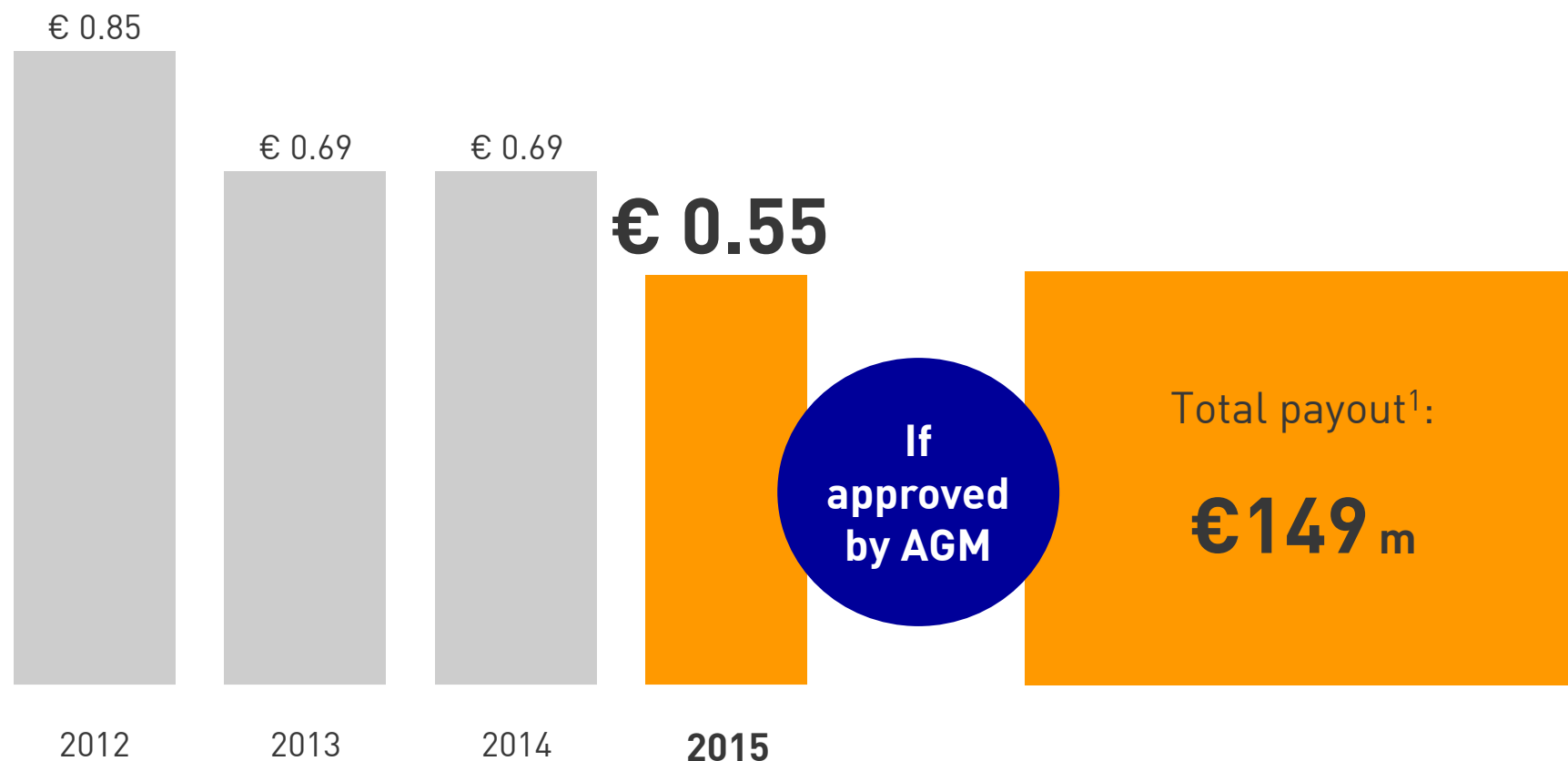
# EnBW's dividend policy gives sufficient flexibility to support financial strength



Dividend proposal reflects earnings development:  
€ 0.55 per share



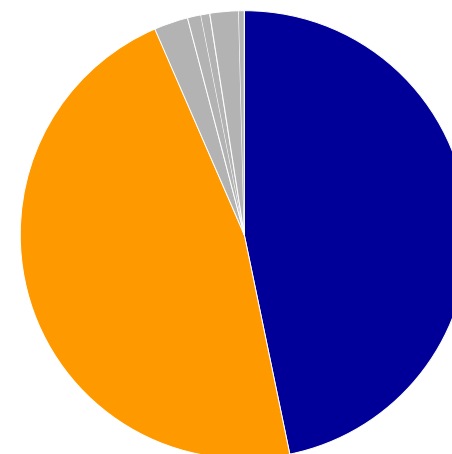
## Dividend development



<sup>1</sup> The dividend payout ratio for the 2015 financial year, adjusted for the results of the sale of securities to the amount of €522.7 million, will be 34.7%.

## Shareholder structure <sup>1</sup>

■ OEW Energie-Beteiligungs GmbH	<b>46.75 %</b>
■ NECKARPRI-Beteiligungsgesellschaft mbH <sup>2</sup>	<b>46.75 %</b>
■ Badische Energieaktionärs-Vereinigung	<b>2.45 %</b>
■ Gemeindeelektrizitätsverband Schwarzwald-Donau	<b>0.97 %</b>
■ Neckar-Elektrizitätsverband	<b>0.63 %</b>
■ EnBW	<b>2.08 %</b>
■ Other shareholders	<b>0.39 %</b>



## Stock exchange information

ISIN/security ident. no.	DE0005220008/ 522000
Stock exchange abbreviation	Bloomberg EBK GY/reutersEBK/EBKG.DE
Transparency level	General Standard
Indices	General All Share, DAXsector All Utilities, CDAX
Number of shares	276,604,704
Class of share	Ordinary no-par value bearer shares
Stock markets	Regulated market: Frankfurt and Stuttgart Over-the-counter trading: Berlin and Munich

<sup>1</sup> Divergence from 100 percent possible due to rounding effects ; <sup>2</sup> 100% subsidiary of NECKARPRI GmbH which is a 100% subsidiary of the federal state of Baden-Württemberg

# Financial calendar 2016



**21 March**

**Annual report: January–December 2015**

Conference time: 03:00 pm

**10 May**

**Annual General Meeting 2016**

**13 May**

**Interim report: January–March 2016**

Conference time: 01:00 pm

**28 July**

**Interim report: January–June 2016**

Conference time: 01:00 pm

**29 September**

**Capital Market Day**

**10 November**

**Interim report: January–September 2016**

Conference time: 01:00 pm

A blue circular graphic containing the text "Events 2016" in white, bold, sans-serif font.

**Events  
2016**

# EnBW's team



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Chief Financial Officer



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