

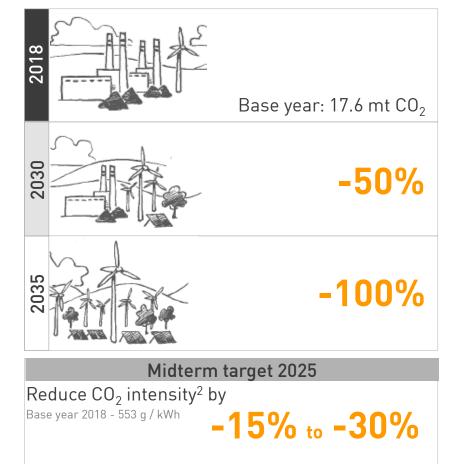
April 2021



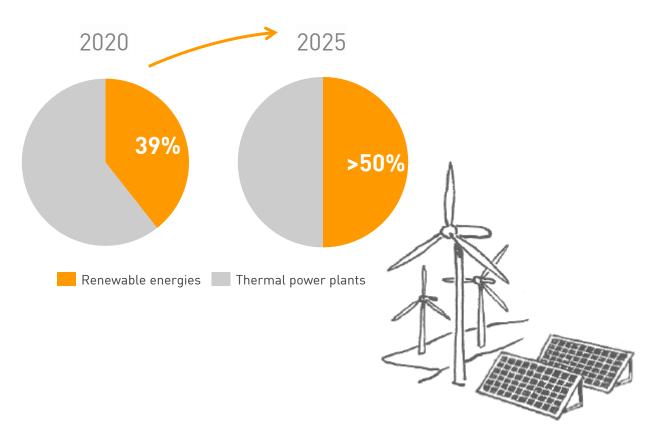
Climate neutrality by 2035 is key principle behind our strategic business activities



#### Reduction of $CO_2$ emissions to net zero<sup>1</sup>



## Expand renewable energies

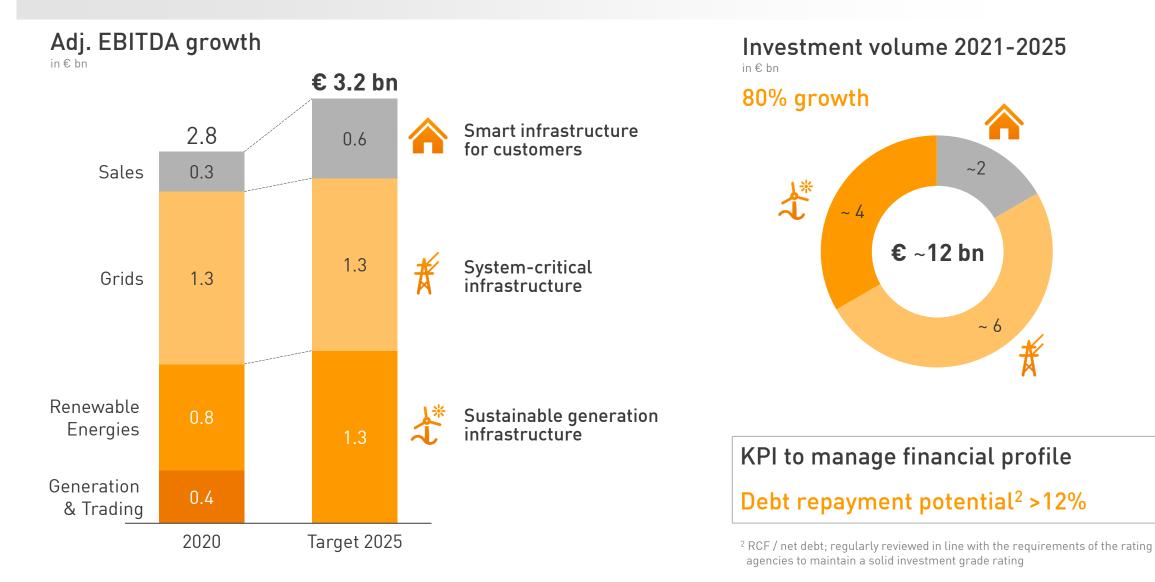


<sup>1</sup> EnBW's climate neutrality target relates to own emissions (Scope 1 and 2). Target relates to CO<sub>2</sub>eq (CO2, CH4, N2O and SF6). Base year 2018. Includes some offsetting of remaining residual emissions by purchase of recognised offsetting certificates.

<sup>2</sup> Includes redispatch deployment. Nuclear generation is not included in the calculation for the key performance indicator CO<sub>2</sub> intensity

## EnBW 2025 Strategy - Growth with focus on infrastructure





3



## Sustainable generation infrastructure

of genration

capacity

Expansion of renewable energies is major driver





Renewables

#### Targets 2025

- > Share of generation capacity > 50%
- > Wind onshore and offshore 4 GW
- > Solar 1.2 GW



Conventionals

```
of genration
 capacity
```

#### Coal exit 2035

> Lignite and hard coal 35% of generation capacity and 23% of generation volume (2020)

#### Nuclear exit 2022

> 10% of generation capacity (2020)

#### **Reserve power plants**

> 1.7 GW<sup>1</sup> until 2023

#### Fuel switch where possible

Stakeholder dialogue for several hard coal sites planned



#### Trading

> 2021 generation position fully hedged one year in advance

#### **Strategic dimensions**

- > Regional expansion into CWE and Nordics
- > Extension of product range e.g. LNG<sup>2</sup>
- > Two PPA<sup>3</sup> over 15 years with Energiekontor in 2019 and 2021
- > Smart & digital trading strategies

<sup>1</sup> Not included in EnBW's generation portfolio, <sup>2</sup> LNG: liquified natural gas, <sup>3</sup> PPA: Power Purchase Agreement



# Sustainable generation infrastructure

Renewable Energies are core of our energy transition strategy





#### Offshore wind

- > 1 GW in operation
- > 2.4 GW secured pipeline (He Dreiht & UK)
- > Project development in UK, US & Taiwan

#### **Onshore wind**

- > 1 GW in operation
- > 2.2 GW secured pipeline and under construction
- > Project development in Germany, France & Sweden

#### Solar

- > 0.3 GW in operation
- > 0.8 GW secured pipeline and under construction
- > Project development in Germany & France

#### Latest project news

#### Offshore wind UK

- > EnBW and bp awarded 3 GW in 2021
- > Most attractive areas in the auction
- > Expected FID 2026/ start of COD 2028

#### Solar Germany

- > 187 MW Weesow-Wilmersdorf connected to grid
- > 300 MW (2\*150 MW) under construction in north-east Germany

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## System-critical infrastructure

Focus on grids is crucial for a successful energy transition



#### **Electricity distribution grids**

Integration of renewables and e-mobility

#### Partnership approach of Netze BW

- > 116 municipalities indirectly own 9%
- > Next investment phase July 2021



# km

#### Electricity transmission grids

Expansion of networks to transmit electricity generated in the windy north to southern Germany

- > SuedLink 2 x 2 GW, > 600 km (TransnetBW, TenneT)
- > ULTRANET 2 GW, 340 km, 40 km under TransnetBW (TransnetBW, Amprion)



#### Gas grids

 $H_2$ - readiness expected by 2040

#### Transmission grids (10,000)

- > Acquisition of Gas-Union Transport extension of gas grid (~550 km)<sup>2</sup>
- > Planning of natural gas pipeline in South-Germany (~250 km) to meet rising demand<sup>2</sup>
- > EUGAL<sup>1</sup> completion in Q2 2021 (~480 km)<sup>3</sup>

#### Distribution grid (16,000) (Netze BW)

> Project "H<sub>2</sub> island" already delivers climate-friendly supply

<sup>1</sup> European Gas Pipeline Link; 480 km from the Baltic Sea to the German-Czech border, 16% participation of Ontras; <sup>2</sup> terranets bw; <sup>3</sup> Ontras

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EnBW



# Smart infrastructure for customers

# Sustainable engagement for our customers





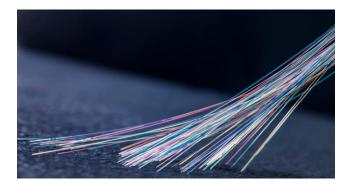
#### **Electricity and gas**

- > Yello brand: Switch to sustainable product portfolio
- > EnBW brand: Conclusion of green electricity contracts only for new B2C customers on enbw.com
- > Among top 3 home electricity storage suppliers in Germany<sup>1</sup>
- > Acquisition of Gas-Union
- Digital business models and > improvements in cost efficiency



#### **E-mobility**

- > Market leader in quick-charging in Germany
  - Currently 500 locations
  - Target 2021: >1,000 locations
- > No.1 e-mobility app (EnBW mobility+) in Germany with over 100,000 charging points



#### **Broadband/Telecommunication**

Fibre infrastructure combined with product and service portfolio

#### Plusnet (telecommunications provider)

- > >25,000 business customers
- > Network with 100 Gbit/s bandwith
- > PMI process completed

#### NetCom BW

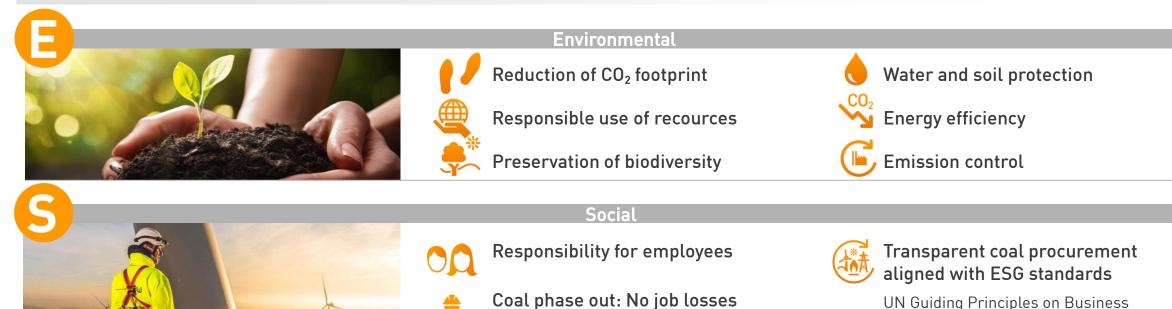
- > ~65,600 customers (9,250 B2B)
- > ~16,600 km of fibre optic cable

# **Decisions and business activities driven by ESG responsibilities**

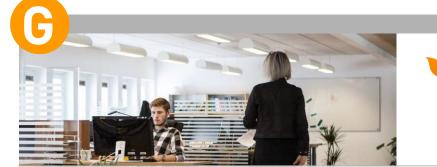
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UN Guiding Principles on Business and Human Rights



## Governance

ESG criteria integrated in investment approval process

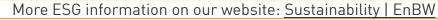
Decisions guided by climate neutrality target 2035

Fuel switch: Secure locations & jobs



Management Board remuneration including clawback

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# Sustainable finance approach underpins EnBW's corporate strategy

## Sustainable financing

#### € 2bn Green bonds<sup>1</sup>

Financed projects contribute to achieving environmental KPIs

#### €1.5 bn sustainable syndicated credit line

Borrowing costs depend on target attainment on selected sustainability KPIs:

- > CO<sub>2</sub> intensity
- > Share of renewables capacity
- > Grid supply reliability (SAIDI)

#### **Environmental KPIs Targets 2025**

#### Expand renewable energies

(2020: 4.9 GW / 39%)

- > Installed output 6.5 to 7.5 GW
- > Share of generation capacity > 50%



(2018: 553 g/kWh)

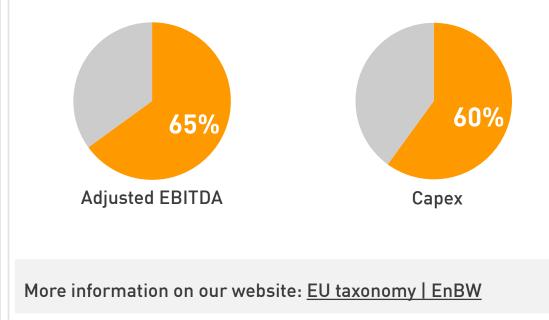
> Reduce CO<sub>2</sub> intensity by 15% to 30%<sup>2</sup>

## EU Taxonomy

#### First mover in disclosing taxonomy data

> Renewable energies<sup>3</sup> and grids<sup>4</sup> in first step

#### **Environmentally sustainable business activities of EnBW Group** Share in 2020



<sup>1</sup> Already 28% of EnBW's total outstanding corporate bonds as of 9 February 2021; <sup>2</sup> Reference year 2018;

<sup>3</sup>Renewable Energies: including onshore wind, offshore wind, solar/PV, hydropower plants; <sup>4</sup> Grids: Including electricity grids (distribution and transmission grids)

<sup>5</sup> Share of environmentally sustainable Renewable Energies and Grids business activities (included in the analysis) in relation to all Group activities

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## Financing strategy follows credit investors' needs





## Solid investment grade ratings



Financial profile managed by debt repayment potential



Focus on sustainable financial instruments



Successful management of longterm obligations with CF-based Asset Liability Management Model





Stable government-related shareholder structure and dividend policy<sup>1</sup>

# Questions & Answers



# Appendix



>	EnBW at a glance	<u>page 13</u>
>	Generation and portfolio	<u>page 14</u>
>	Carbon footprint	<u>page 15</u>
>	Offshore wind UK	<u>page 16</u>
>	Figures FY 2020	<u>page 17 - 36</u>
>	Financial Profile	<u>page 37 - 39</u>
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>	Shareholder structure	<u>page 41</u>
>	Credit Ratings	<u>page 42</u>
>	Sustainability Ratings	<u>page 43</u>
>	Financial calendar 2021	<u>page 44</u>
>	IR contact	<u>page 45</u>
>	Disclaimer	<u>page 46</u>

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## EnBW at a glance



<b>€19,694 m</b> Total revenue	<b>€2,781.</b> Adjusted		<b>€682.8 m</b> Adjusted Group net profit	<b>€1,638.5 m</b> Retained cash flow	<b>One of the largest German utilities</b> Fully integrated utility in Germany Stable shareholder structure
<ul> <li>12,486 MW generation portfolio</li> <li>of which</li> <li>4,865 MW or 39% Renewable</li> <li>Energies</li> </ul>		144,000 k	<b>m</b> electricity grid	~5.5 m customers	Balanced risk-return profile         78% EBITDA contribution from regulated grid business
		26,000 km	gas grid	<b>24,655</b> employees	and renewable energies Active in selected foreign markets Solid investment grade ratings

#### **Business segments**



Sales of electricity and gas, billing services

Installation and operation of critical infrastructure such as broadband, charging and urban infrastructure

# 🖌 Grids

Transmission and distribution of electricity, gas and water and the provision of gridrelated services

## Arrowable Energies

Generation of electricity from renewable energies (water, wind and solar)

#### Generation & Trading

Generation of electricity from conventional power plants, generation of heating, storage of gas, electricity and gas trading and system services

## Generation and portfolio of the EnBW Group in 2020

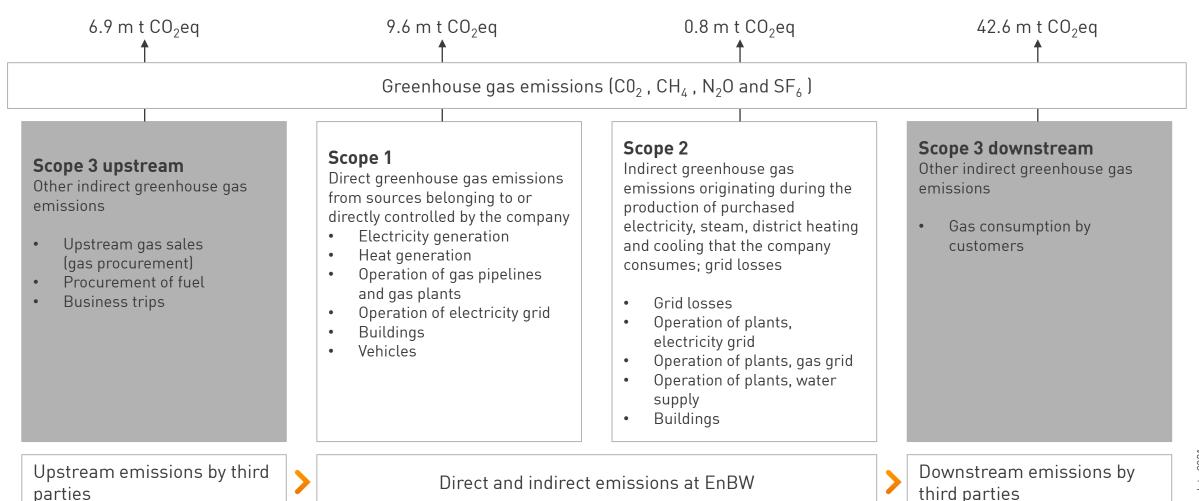


	Generation portfolio As of 31/12/2020 in MW		<b>Own generation</b> in GWh	
	2020	share	2020	share
Renewable Energies	4,865	39%	11,850	21%
Run-of-river	1,007	8%	5,137	14%
Storage/pumped storage (using natural flow of water)	1,507	12%	944	3%
Wind onshore	951	8%	1,809	5%
Wind offshore	976	8%	3,441	9%
Other	424	3%	519	1%
Thermal power plants	7,621	61%	24,779	<b>79%</b>
Brown coal	875	7%	3,164	9%
Hard coal	3,467	28%	5,407	15%
Gas	1,165	9%	4,404	12%
Other	346	3%	170	1%
Pumped storage (not using natural flow of water)	545	4%	1,387	4%
Nuclear	1,223	10%	10,247	28%
Total	12,486	100%	36,629	100%

Divergence from 100% possible due to rounding effects Further information: Integrated Annual Report Page 82

## **Carbon footprint**

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# EnBW and bp plan to build two offshore wind farms in UK

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## Awarded combined capacity of 3 GW

Most attractive areas in the auction:

Cost-effective grid access , favorable approval prospects, synergies in planning and above average wind conditions

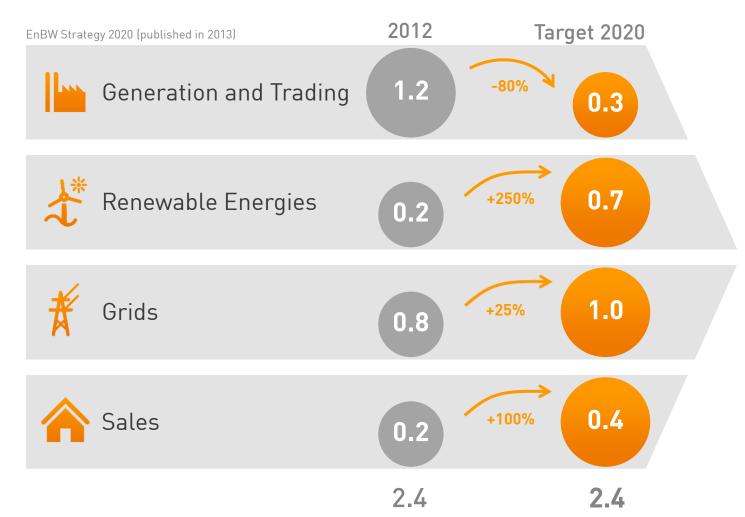
## Next Steps

- 2021 > Habitats Regulations Assessment by TCE
  - > Establish project companies
- 2022 > Signing of Lease Agreement with TCE
  - > Onsite environmental studies and project planning
  - > Application for DCO, lease contract with TCE (60 years)
  - > CfD auction for power off-take agreement (15-year term)
- 2026 > Expected FID
- 2028 > Expected start COD



# EnBW 2020 Strategy completed – Adjusted EBITDA target overachieved



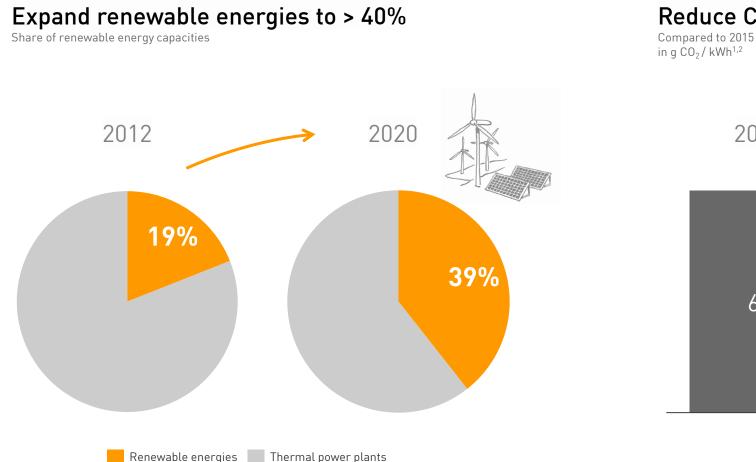


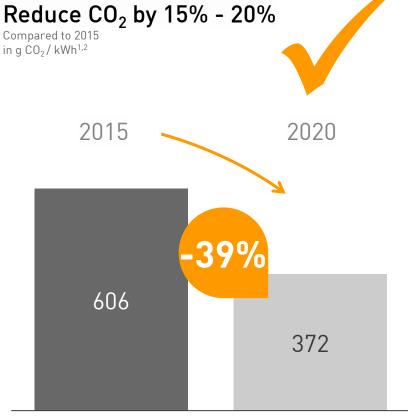


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# **Environment targets 2020 - underlining our sustainability commitment**

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<sup>2</sup> The CO<sub>2</sub> intensity KPI is calculated excluding nuclear power. Including nuclear power, CO<sub>2</sub> intensity for 2020 is 268 g/kWh (2019: 235 g/kWh).

# Taking social responsibility in times of COVID-19



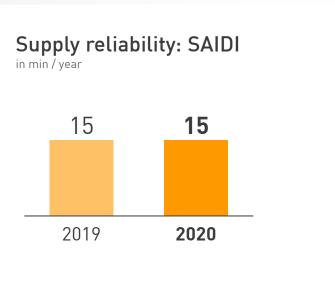
#### Social responsibility beyond energy supply

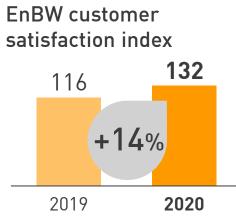
- > Donation of face masks to medical facilities
- > No electricity and gas supply cut-offs
- > Donation of €300,000
- > 24/7 security of supply

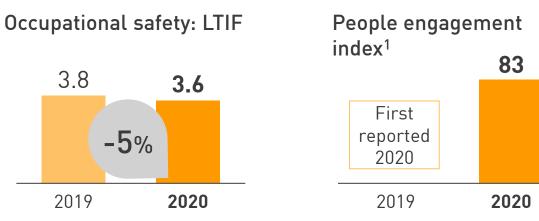


#### Protecting health of EnBW's employees

- > EnBW Corona Taskforce
- > 10,000 working from home modern digital infrastructure
- > Strict safety measures for on-site teams
- > Virtual offers: e.g. meditation, sports and homeschooling chats



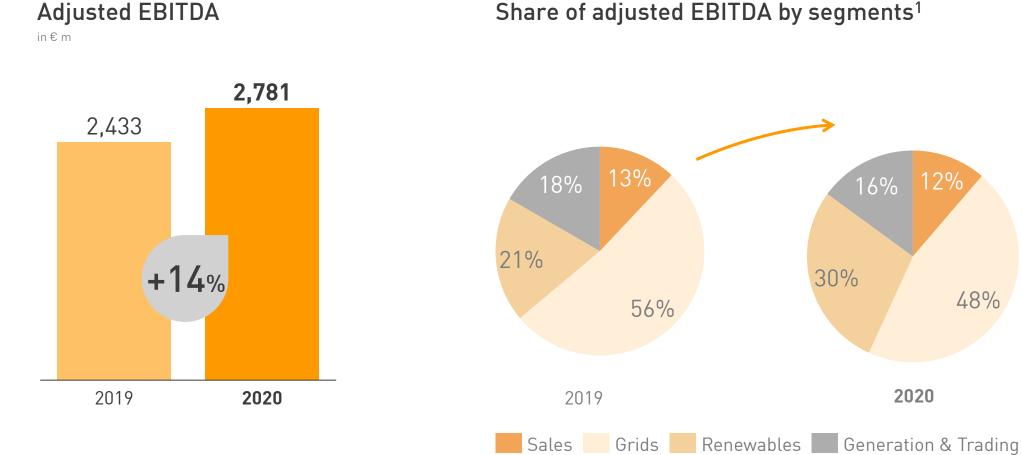




<sup>1</sup> KPI first reported for fiscal year 2020 and replaces employee commitment index. No comparative figure available for 2019 and no forecast for 2020. The employee commitment index target for 2020 was already overachieved in 2019.

**Increase in adjusted EBITDA as expected – positive development in all segments** 





# Share of adjusted EBITDA by segments<sup>1</sup>

16%

2020

48%

30%

Divergence from 100% due to others/consolidation

<sup>1</sup> Previous year's figures restated

## Sales Earnings increase driven by the acquisition of Plusnet



**Adjusted EBITDA** Sales volume Electricity Gas in € m in TWh in TWh 217 35 335 326 34 183 B2C B2C 17 15 +3% -3% +19% B2B B2B 166 21 2019<sup>1</sup> 2019<sup>1</sup> 2020 2019 2020 2020

Plusnet contributing to earnings for full year for the first time

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<sup>1</sup> Previous year's figures restated

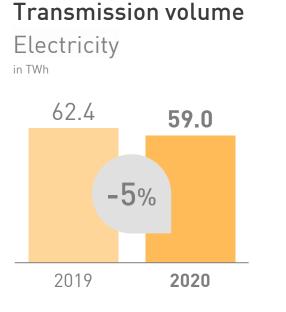
Higher result relating to other periods due to adjustments in provisions

Negative impact of COVID-19 on EnBW subsidiaries: Lower B2B sales and resale of contracted volumes at lower price levels





Adjusted EBITDA in € m 1,355 1,347 -0.6% 20191 2020





**T**ransmission grids: Higher revenue from use of gas and electricity

Distribution grids: Decline in earnings due to lower volumes mainly COVID-19 driven

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**Renewables generation mix** Adjusted EBITDA Generation volume in € m in TWh Other Onshore 10.9 836 6% 8.9 499 Run-of-river +67% +23% 47% Offshore 2019<sup>1</sup> 2020 2019 2020

May not add up to 100% due to rounding

Full year earnings contribution of offshore wind farms Hohe See and Albatros<sup>3</sup>

- Full year earnings contribution of Valeco
- Electricity volumes from hydropower plants sold at higher wholesale market prices

Higher onshore wind yields

<sup>1</sup> Previous year's figures restated
 <sup>2</sup> Figures are taken from the segments. Segment excludes generation from pump storage plants that is included in the Generation and Trading segment
 <sup>3</sup> COD of Hohe See in Q4 2019 and Albatros in Q1 2020



# Generation and Trading Market environment fosters profitability

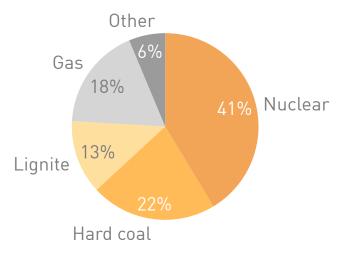


Adjusted EBITDA in € m 426 442 +4% 2019<sup>1</sup> 2020

# Generation volume



## Conventional generation mix



May not add up to 100% due to rounding



 $\bullet$ 

Electricity sold at higher wholesale market prices

Profitable trading activities due to increased volatility on wholesale markets

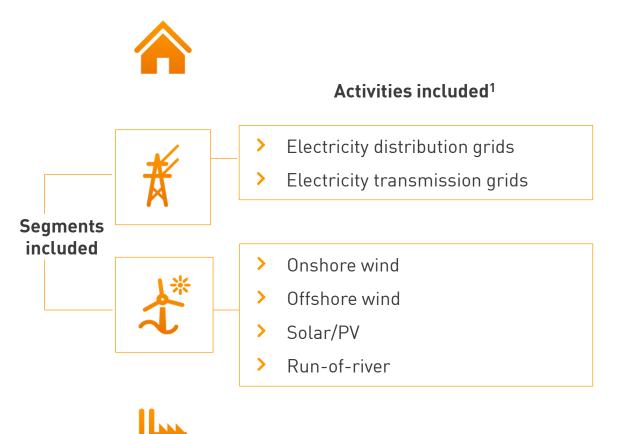


As expected KKP2 no longer contributing to earnings

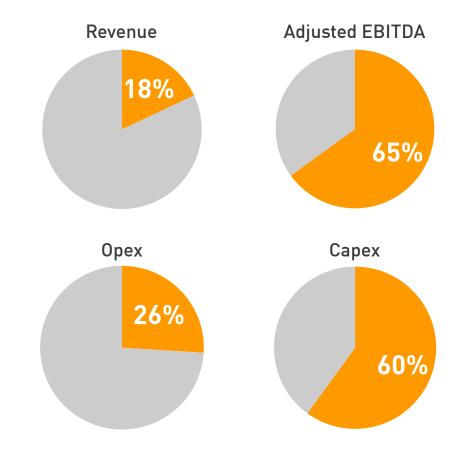
<sup>1</sup> Previous year's figures restated <sup>2</sup> Figures are taken from the segments. Segment includes pump storage plants EnBW is pioneering on EU taxonomy – reporting share of environmentally sustainable business activities



Renewable energies and grids in first step

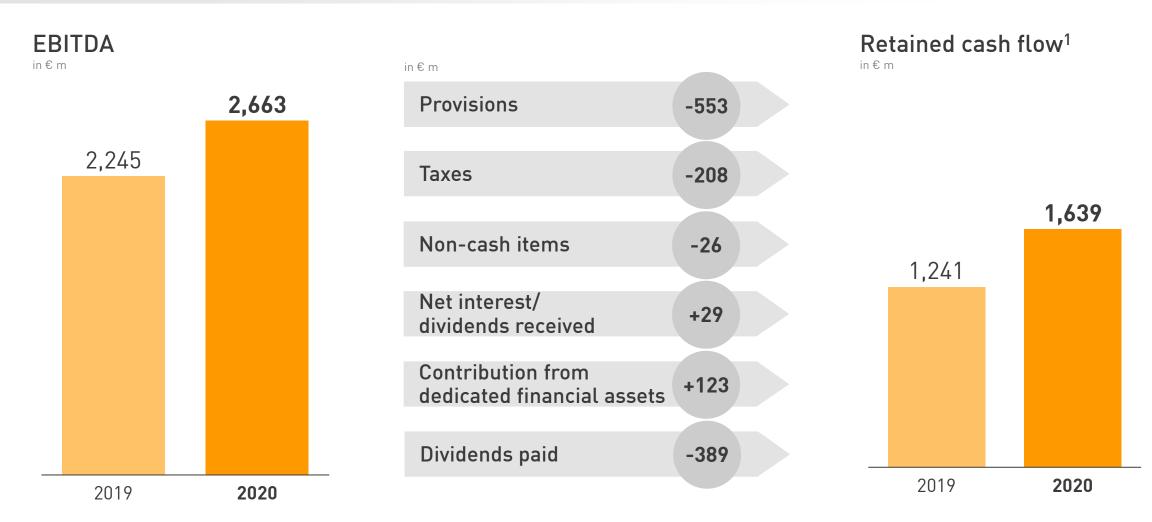


# Share of environmentally sustainable business activities of EnBW Group in 2020



Retained cash flow increase mainly driven by the increased cash-relevant EBITDA and lower income taxes paid

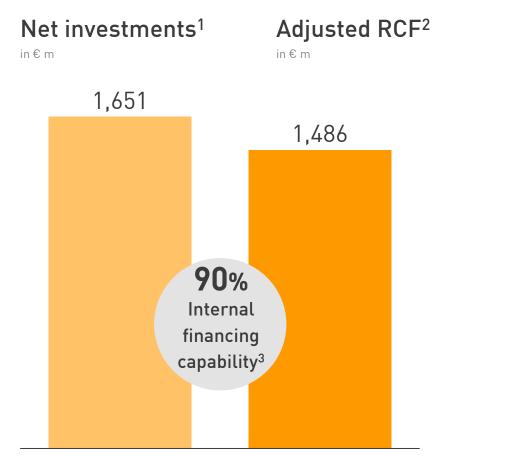


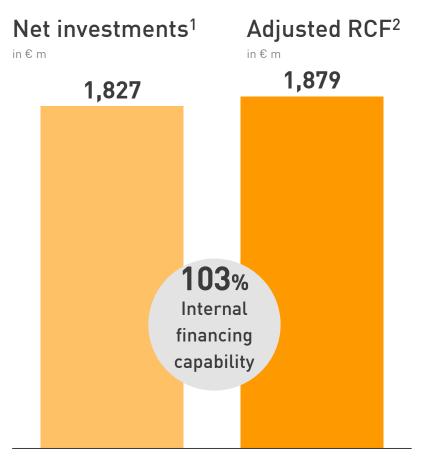


<sup>1</sup> Retained cash flow adjusted for the effects of the nuclear fuel tax refund of € 240.0 m (Previous year: €245.0 m).

## Internal financing capability at more than 100%







2019

2020

<sup>1</sup> Adjusted for early growth investments in the amount of € 0.0 million (previous year: € 830.6 million). <sup>2</sup> Adjusted for the effects of the nuclear fuel tax refund of € 240.0 m (Previous year: €245.0 m). RCF: Retained cash flow

<sup>3</sup> Previous year's figures restated

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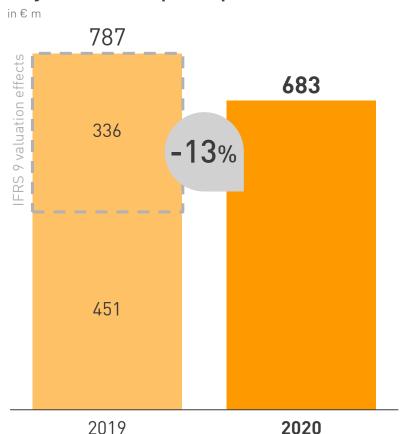
# Increase in net debt mainly due to lower discount rate on pension provisions and extraordinary increase in EEG payments

+12% in € m 14,407 662 -250 389 12,852 2,063 -2,028 718 Net debt FFO Working capital 50% subordinated Others (fair value Net debt Investments, Dividends paid 31.12.2019 acquisitions and of securities) 31.12.2020 bond divestments

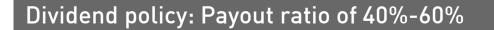
EnBW

# Increased dividend proposal remains at lower end of dividend policy range





### Adjusted Group net profit<sup>1</sup>





Distribution €271 m

Payout ratio **40**%

 $^1\,\rm Profit$  attributable to the shareholders of EnBW AG  $^2\,\rm Subject$  to the approval of the AGM

# **Outlook 2021 – Further increase in adjusted EBITDA expected**



#### Outlook 2021 in € m

## Group



Smart infrastructure for customers

**335** Adj. EBITDA 2020



# **2,825** to **2,975**



System-critical infrastructure

**1,347** Adj. EBITDA 2020





Sustainable generation infrastructure



# Non-operating result

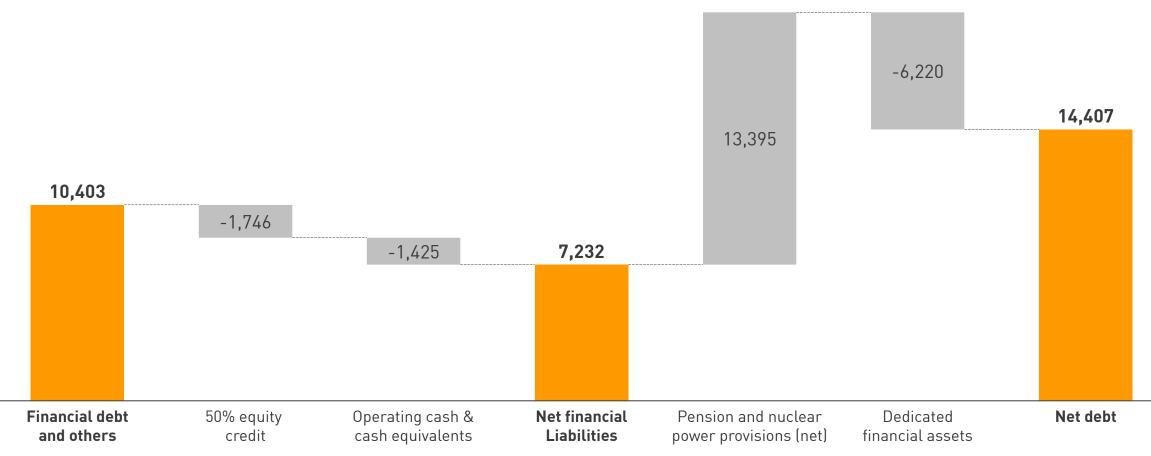


in € m	2020	2019	Variance in %
Income/expenses relating to nuclear power	43.7	-61.9	-
Income from the reversal of other provisions	38.3	48.2	-20.5
Result from disposals	2.4	18.4	-87.0
Reversals of / additions to the provisions for onerous contracts relating to electricity procurement agreements	-56.8	-54.8	-3.7
Income from reversals of impairment losses	16.9	4.5	
Restructuring	-53.9	-41.0	-31.5
Other non-operating result	-108.5	-100.7	-7.7
Non-operating EBITDA	-117.9	-187.3	37.0
Impairment losses	-170.9	-160.7	-6.3
Non-operating EBIT	-288.8	-348.0	17.0

# Calculation of net debt<sup>1</sup>



in € m

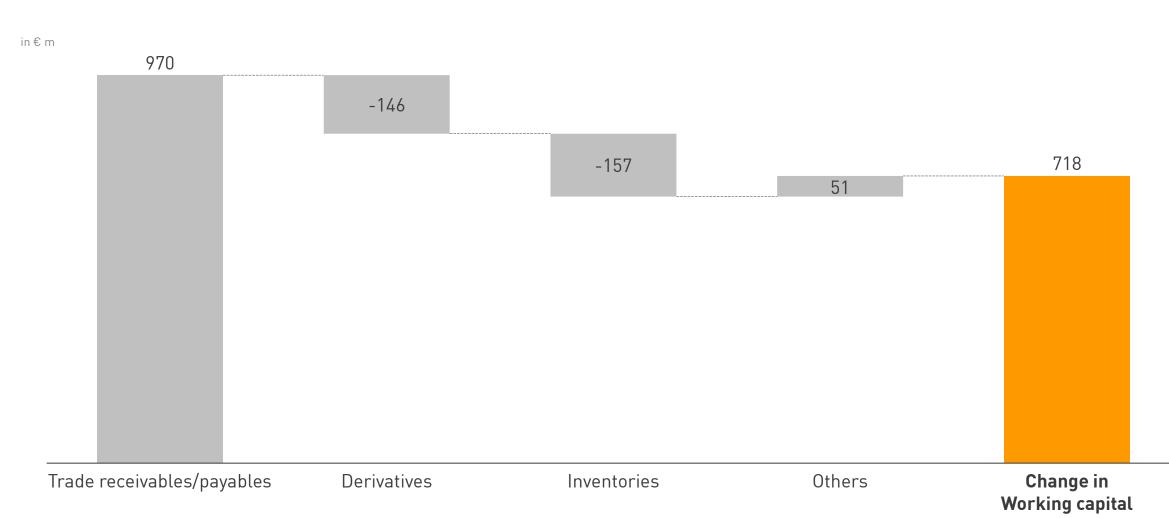


<sup>1</sup> As of 31 December 2020

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# Working capital effects<sup>1</sup>





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## Income statement

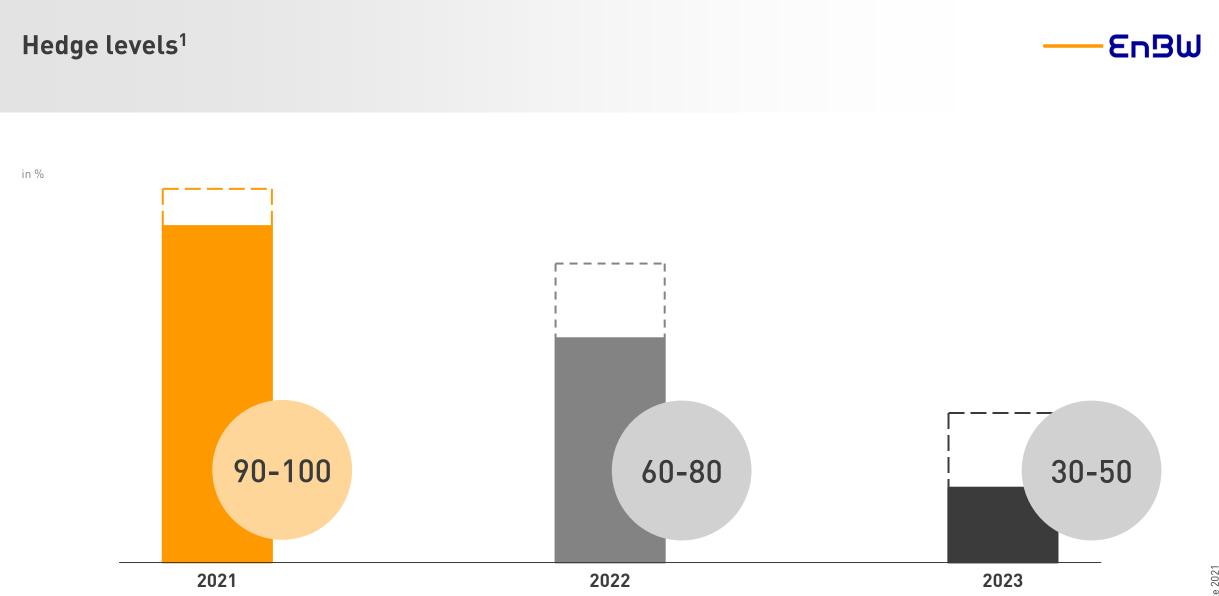


in € m <sup>1</sup>	2020	2019	Variance in %
Revenue	19,694.3	19,435.6	1.3
Changes in inventories/other own work capitalized	245.1	166.4	47.3
Cost of materials	-14,347.5	-15,511.7	-7.5
Personnel expenses	-2,178.7	-2,007.0	8.6
Other operating income/expenses	-749.9	161.9	_
EBITDA	2,663.3	2,245.2	18.6
Amortisation and depreciation	-1,560.6	-1,648.5	-5.3
EBIT	1,102.7	596.7	84.8
Investment and financial result	-100.1	305.5	_
EBT	1,002.6	902.2	11.1
Income tax	-195.0	2.1	_
Group net profit	807.6	904.3	-10.7
of which profit shares attributable to non-controlling interests	(211.5)	(170.1)	(24.3)
of which profit shares attributable to the shareholders of EnBW AG	(596.1)	(734.2)	(-18.8)

# Cash flow statement



in € m	2020	2019	Variance in %
EBITDA	2,663.3	3 2,245.2	18.6
Changes in provisions	-553.3	-416.0	33.0
Non-cash-relevant income/expenses	-26.	1 46.3	_
Income tax paid	-207.	-409.1	-49.2
Interest and dividends received	264.	5 286.5	-7.7
Interest paid for financing activities	-236.	1 -214.9	9.9
Contribution of dedicated financial assets	123.	1 19.2	-
Funds from Operations (FFO)	2,027.	5 1,557.2	30.2
Dividends payed	-389.1	-316.5	22.9
Retained Cashflow	1,638.5	1,240.7	32.1



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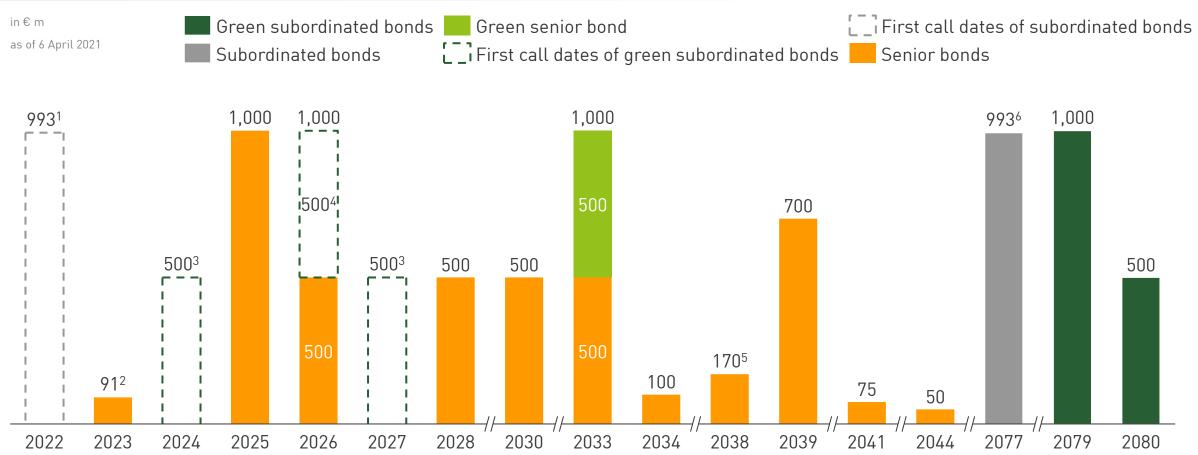


# EnBW has flexible access to various financing sources <sup>1,2</sup>

<sup>1</sup> As of 31 December 2020 <sup>2</sup> Rounded figures – Տոցր

## Maturities of EnBW's bonds





<sup>1</sup> First call date: subordinated maturing in 2077; includes USD 300 million (swap in €), coupon before swap 5.125%

<sup>2</sup> CHF 100 million, converted as of the reporting date of 1.3.2021

<sup>3</sup> First call date: green subordinated maturing in 2079

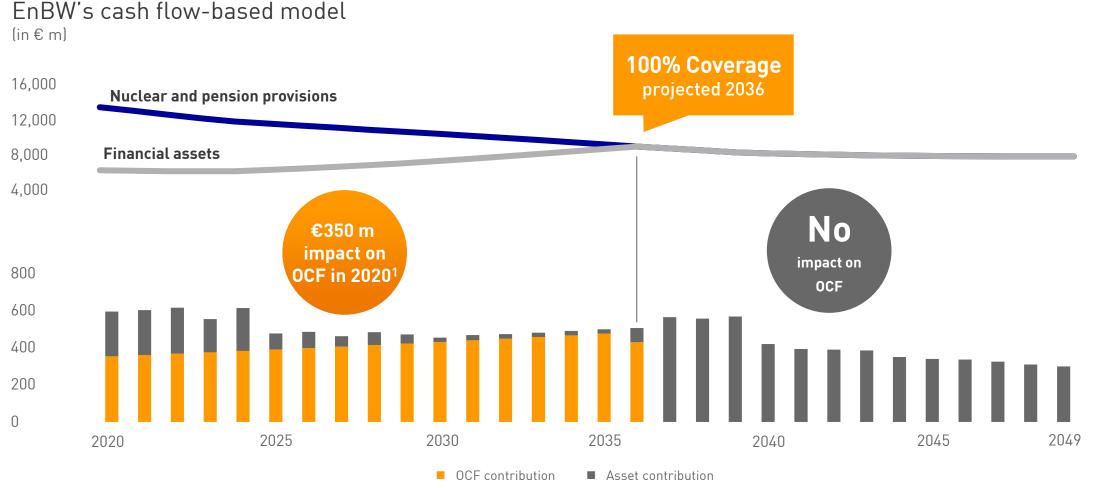
<sup>4</sup> First call date: green subordinated maturing in 2080

<sup>5</sup> JPY 20 billion (swap in €), coupon before swap 5.460%

<sup>6</sup> Includes USD 300 million, converted as of 5.10.2016

# **Asset Liability Management Model** Management of financing needs for pension and nuclear obligations

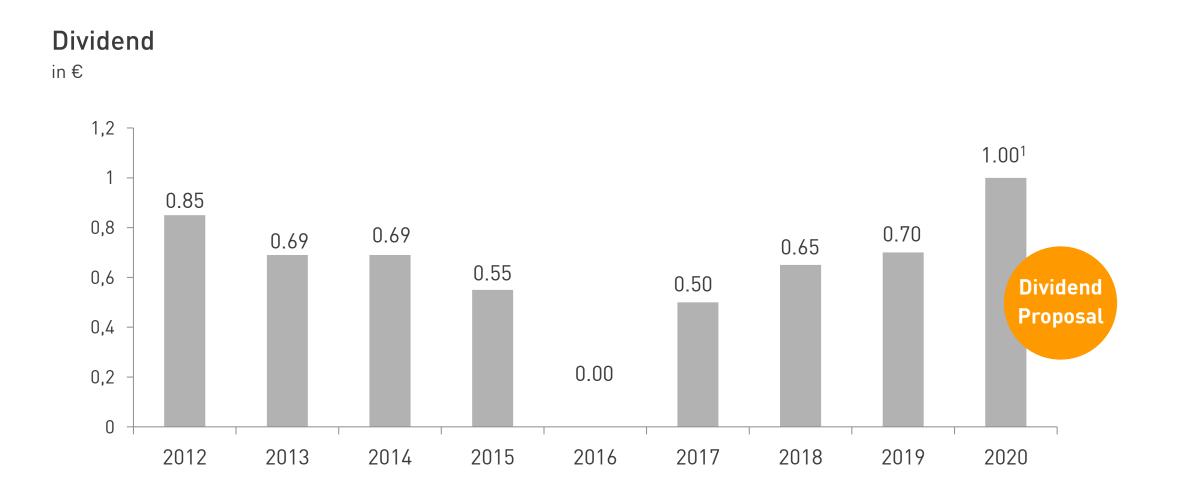




as of 31 December 2020 OCF: Operating cash flow <sup>1</sup> Adjusted with inflation thereafter

# **Appropriate dividend payment for EnBW's shareholders**





#### <sup>1</sup> Subject to approval from the ordinary Annual General Meeting on 05/05/2021

# Equity capital market: Shareholder structure

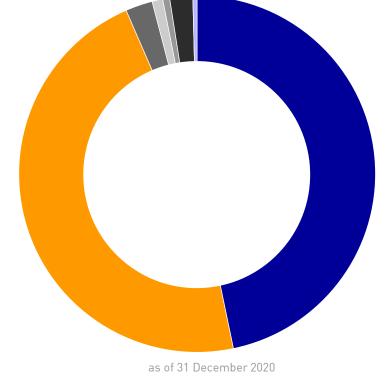
## EnBW

#### Shareholder structure<sup>1</sup>

OEW Energie-Beteiligungs GmbH	46.75%
NECKARPRI-Beteiligungsgesellschaft mbH <sup>2</sup>	46.75%
Badische Energieaktionaers-Vereinigung	2.45%
Gemeindeelektrizitaetsverband Schwarzwald-Donau	0.97%
Neckar-Elektrizitaetsverband	0.63%
EnBW Energie Baden-Wuerttemberg AG	2.08%
Other shareholders	0.39%

#### Stock exchange information

ISIN/security ident. no.	DE0005220008/ 522000	
Stock exchange abbreviation	Bloomberg EBK GY/reutersEBK/EBKG.DE	
Transparency level	General Standard	
Indices	General All Share, DAXsector All Utilities, CDAX	
Number of shares	276,604,704	
Class of share	Ordinary no-par value bearer shares	
Stock markets	Regulated market: Frankfurt and Stuttgart Over-the-counter trading: Berlin and Munich	



1 Investor Update 2021

<sup>1</sup> Divergence from 100 % possible due to rounding effects <sup>2</sup> 100% subsidiary of NECKARPRI GmbH which is a 100% subsidiary of the federal state of Baden-Wuerttemberg

## **Fixed income: Credit ratings**

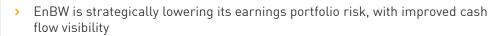
## **En**Bli

A- / stable

#### Moody's INVESTORS SERVICE

A3 / negative 11 June 2020

- > Leadership position as vertically integrated utility within Baden-Württemberg
- Significant proportion of EBITDA, around 50%, from low-risk regulated > distribution and transmission activities and growing share of renewables under contracts
- > Historically balanced financial policy and demonstrated commitment to robust credit quality
- > Difficult operating environment in Germany for conventional generation and challenging retail markets
- > Execution risks relating to a large investment programme, including offshore wind development
- > Somewhat weak credit metrics following VALECO and Plusnet acquisitions, increasing pension and nuclear liabilities because of lower discount rates
- > Strong shareholder support



Limited exposure to COVID-19 effects >

STANDARD & POOR'S RATINGS SERVICES

McGRAW HILL FINANCIAL

- Headroom reduced significantly due to an increase in nuclear and pension > provisions and the acquisitions of VALECO and Plusnet
- > New sources of EBITDA (contracted renewables and regulated network business) will compensate for higher financial leverage caused by acquisitions in 2019
- > Increased visibility in credit metrics, strengthened by increasing share of sustainable power infrastructure and resilient grid business
- > Moderate likelihood of government support

# Major sustainability ratings





<sup>1</sup> CDP Scale: A bis D (Leadership A/A-; Management B/B-; Awareness C/C-; Disclosure D/D-; Failure F)
 <sup>2</sup> Sustainalytics Scale: 0-100 (Risk Score: neglible (0-10); low (10-20); medium (20-30); high (30-40); severe (40+))
 <sup>3</sup> ISS ESG Scale: A+ bis D- (Absoluter Best-in-Class Ansatz; Auszeichnung: Prime Status)
 <sup>4</sup> MSCI Scale: AAA bis CCC (Leader AAA – AA; Average A – BB, Laggard B – CCC

# Financial calendar

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5 May 2021	Annual General Meeting 2021	
10 May 2021	Publication figures Q1 2021 Conference time Investor and Analyst Conference Call: 01:00 pm	Upcoming
29 July 2021	Publication figures Q2 2021 Conference time Investor and Analyst Conference Call: 01:00 pm	events
12 November 2021	Publication figures Q3 2021 Conference time Investor and Analyst Conference Call: 01:00 pm	

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